NSAWAM ADOAGYIRI MUNICIPAL ASSEMBLY

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SUBMISSION OF 2025 ANNUAL PROGRESS REPORT

We write to submit a copy of the 2025 Annual Progress Report of the Nsawam Adoagyiri Municipal Assembly for your perusal and necessary action.

We count on your usual co-operation.

JASPER KUDZO-ADENYO
MUNICIPAL CO-ORDINATING DIRECTOR
FOR: MUNICIPAL CHIEF EXECUTIVE

THE DIRECTOR GENERAL
N.D.P.C
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REGIONAL ECONOMIC PLANNING AND CO-ORDINATING UNIT
REGIONAL CO-ORDINATING COUNCIL
KOFORIDUA

CC:
THE HEAD OF SERVICE
OFFICE OF THE HEAD OF LOCAL GOVERNMENT SERVICE
ACCRA

THE HON. MINISTER
MLGRD-ACCRA

Tel : +233 (0) 302 986 843
Email : info@nama.gov.gh
Website: www.nama.gov.gh

NSAWAM ADOAGYIRI MUNICIPAL ASSEMBLY

2025

ANNUAL PROGRESS REPORT

February, 2026

LIST OF ABBREVIATIONS

ACRONYMS	
AAPs	Annual Action Plans
CSO	Civil Society Organisations
DACF	District Assembly Common Fund
DACF – RFG	District Assembly Common Fund -Responsiveness Factor Grant
DDF	District Development Facility
GEA	Ghana Enterprises Agency
GETFUND	Ghana Education Trust Fund
GoG	Government of Government
IGF	Internally Generated Fund
M&E	Monitoring and Evaluation
MCE	Municipal Chief Executive
MPsCF	Member of Parliament's Common Fund
MTDP	Medium Term Development Plan
NAMA	Nsawam Adoagyiri Municipal Assembly
NDPC	National Development Planning Commission
NGOs	Non-Governmental Organizations
PM&E	Participatory Monitoring and Evaluation
PWDs	Persons Living with Disability

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EXECUTIVE SUMMARY

The production of this document - Annual Progress Report (APR) is based on the assessment of progress made in the implementation of projects and programmes outlined in the Medium Term Development Plan (Agenda for Jobs II: Creating Prosperity and Equal Opportunities for All, 2022-2025) for the period 2025.

The Annual Progress Report for the period (i.e. 2025) has been prepared from the assessment of the status of indicators and targets for monitoring and evaluating the achievements and impact of the major projects and programme interventions undertaken during the period under review.

The objectives of the Annual Progress Report for the year 2025 are to:

- Provide a single source of information on progress the Municipality is making through the implementation of the Medium Term Development Plan.
- Identify the gaps and attempt to assign reasons that hindered the smooth achievement of the objectives of the MTDP.
- Propose recommendations for addressing the shortcomings.

The Annual Progress Report (2025) submitted by the Nsawam Adoagyiri Municipal Assembly is divided into three chapters.

The first chapter presents the purpose of the M & E for the year 2025, processes involved and difficulties encountered in the preparation of the document and status of implementation of the DMTDP (2022-2025).

Chapter two deals with the projects and programmes status for the year, update on receipts and disbursements, update on indicators and targets, update on Critical Development and Poverty Issues, and Participatory Monitoring and Evaluation.

Chapter three covers key issues addressed and those yet to be addressed and recommendation.

CHAPTER ONE
GENERAL INTRODUCTION

1.1 Introduction

Nsawam-Adoagyiri Municipal Assembly is one of the thirty-three Municipal and District Assemblies in the Eastern Region. It was originally created as a District Assembly in 1988 as part of the government decentralization democratic governance. It was carved out of the former Akwapim District Council as Akwapim South District, until it was elevated to Municipal Assembly Status to become Akwapim South Municipal Assembly.

However, on the 6th of February 2012, the northeast part of the municipality was carved out to create a new Akwapim South District with Aburi as its capital. The Municipality lies between latitude 5.45'N and 5.58'N and longitude 0.07'W and 0.27'W in the South Eastern part of the Eastern Region. It is located approximately 23km from Accra, the national capital and covers a land area of about 175 square miles or 440 km sq with a total population of 155,597 as per the 2021 PHC.

The District exists to improve upon the living conditions of the people through the mobilization of human, material and financial resources in the provision of basic amenities, infrastructure and essential facilities for human subsistence.

To really understand and break the poverty cycle or under development which pertains to the Municipality, it is important to identify and critically study the physical environment within which the people live, as it contributes to a great extent the kind of economic activities and occupations present in the area and subsequently incomes and social services.

The output of the study resulted in identifying the sort of projects and programmes earmarked for implementation in the 2022-2025 MTDP during the period, 2025.

This report is for Nsawam Adoagyiri Municipal Assembly for the period 1st January 2025-31st December 2025.

1.2 Purpose of Monitoring and Evaluation for the 2025 fiscal year.

The main objectives of the Monitoring and Evaluation is to institute an effective and efficient system for tracking the progress of programmes and projects in the Municipality, and generate timely reports to N.D.P.C. and other stakeholders through R. C. C. resulting in the District Annual Progress Report for the year 2025.

The Monitoring and Evaluation exercise is to provide a flexible guide to the steps used to document MTDP activities and how to measure progress towards the achievement of the MTDP goal and objectives.

In addition, the process provides a clear picture of the MTDP M & E Mechanism and detailed information on how specific activities and outputs will be monitored and evaluated to provide clear understanding and lessons learnt from the project implementation.

Besides, the M&E helps to improve program design, implementation and increase programme's productivity and effectiveness;

1.3 Processes Involved In Conducting Monitoring and Evaluation

Information used in the preparation of this report was mainly from primary and secondary sources. In an attempt to develop having in mind the limited resources available to the Municipal Assembly; efforts were made to have other development partners as collaborators in the provision of information. Summary of processes used in conducting M&E in the district including the preparation of quarterly and annual progress reports includes the following but not limited to

- The Monitoring Team of the Assembly which comprises of various stakeholders including Heads of Decentralized Department with Gender considerations embark on regular visits to projects sites to ascertain the progress of works
- Opinion leaders and project beneficiaries of the various communities in which projects are located are invited to participate in the M&E activities
- The contractors of the various projects are also invited as well as Persons with Disabilities (PWDs)
- Collection of any relevant data that can inform a decision pertaining to the implementation of the 2025 Action Plan
- Data are usually collected from the various heads of department and development partners for the preparation of the quarterly progress reports in particular
- This is mostly done at review or Municipal Planning Coordinating Unit (MPCU) meetings, where departmental heads do power point presentations on the progress of the implementation of their sector plans

Figure 1.1 Stakeholder Involvement in the Monitoring of Projects In Nsawam-Adoagyiri Municipality

1.4 Status of Implementation of The Municipal Medium Term Development Plan (2022–2025)

A thorough review of the District Medium Term Development Plan (2022-2025) was undertaken by the MPCU members. The process fell in line with the end of year Review of the Annual Action Plan as indicated in the table below in relation to the six development dimensions.

The process revealed that projects which were to be funded by the Municipal Assembly and could not be implemented were due to lack of funds. Those to be funded through other interventions that the Municipal Assembly did not have much control on their activities were also due to inadequate funds. For instance, projects and programmes implemented by GET-FUND, Feeder Roads and others could not be controlled and directed. The table below indicates the implementation levels of the DMTDP from 2022-2025.

Table 1.1: Details on the Annual Action Plan Implemented

S/N	Development Dimension	2022		2023		2024		2025	
		Planned	Executed	Planned	Executed	Planned	Executed	Planned	Executed
1	Economic Development	19	17	23	21	26	22	13	10
2	Social Development	39	35	45	41	47	35	36	35
3	Environment, Infrastructure and Human Settlement	27	24	29	27	33	32	25	22
4	Governance, Corruption and Public Accountability	28	26	28	27	31	28	26	25
5	Emergency Planning and Preparedness Response	5	6	7	7	7	6	6	5
6	Implementation, Coordination, Monitoring and Evaluation	7	8	6	6	6	6	7	6
	Total	**125**	**116**	**138**	**129**	**150**	**129**	**113**	**103**

Source: MPCU Secretariat (NAMA), 2025

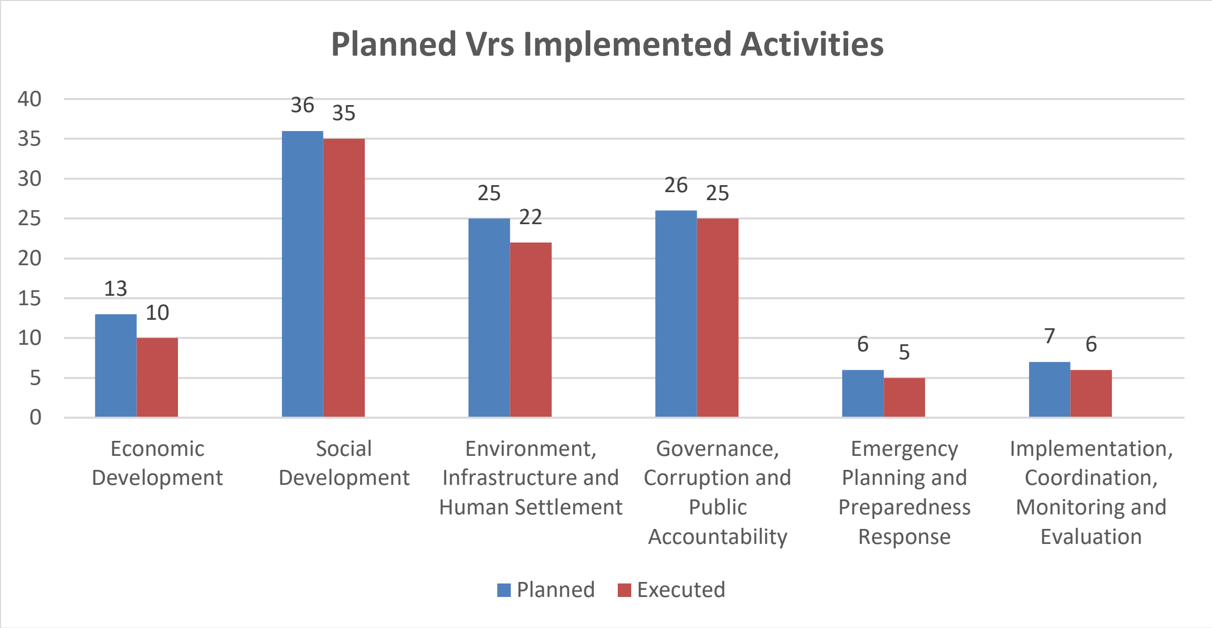


Figure 1.2: Details on the 2025 Annual Action Plan Implemented

From Figure 1.2, it can be seen that there was high implementation status in all the development dimensions. All the programmes and projects are seeing high level implementation largely due to the increase and timely release of the common funds. This is true because out of the seven new projects started by the Assembly in 2025, all of them are near completion.

Table 1.2 : Proportion of the DMTDP Implemented

Indicators	Baseline 2021	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025
1. Proportion of planned activities implemented	91.1%	92.7%	93.5%	86.6%	100%	91.2%
a. Percentage Completed	50.0%	54.5%	60.8%	53.02%	90%	73.57%
b. Percentage of ongoing interventions	41.1%	38.2%	32.7%	33.58%	10%	17.63%
c. Percentage of interventions abandoned	0%	0%	0%	0%	0%	0%
d. Percentage of interventions yet to start	8.9%	7.2%	6.5%	6.47%	0%	5.4%
2. Proportion of overall Medium-Term Development Plan Implemented	21.5%%	23.18%	23.75%	21.65%	25%	22.8%

Source: MPCU Secretariat (NAMA), 2025

The Tables (Table 1.1 and Table 1.2) illustrates the proportion of Annual Action plan implemented and the Medium-Term Development Plan implemented respectively within the planned period of 2022-2025.

Proportion of the Annual Action Plan Implemented: From Table 1.1, it can be observed that 103 activities were implemented out of 113 activities planned. This represents an implementation status of approximately 91%. The Assembly has fulfilled most of its obligations promised the general populace of the Municipality by achieving this target of planned activities.

From Table 1.2, it can be observed that the Assemblys' proportion of planned activities implemented stands at 91.2% with 73.57% completed and 17.63% on-going. This is highly commendable since the percentage of projects completed is higher than the previous years with less than 20% still on-going. This can be attributed to the poised efforts of the Assembly to generate enough funds to complete its projects and programmes and the effective utilization of DACF funds released to the Assembly.

Proportion of the Medium-Term Development Plan Implemented: From Table 1.2, it can be observed that Assembly has been able to implement 22.8% of the Medium-Term Development Plan in 2025 which is only 2.2% percent short of the targeted 25%. The Assembly has done tremenduously well with this achievement considering the long-term goal of fulfilling all its obligations in the four year development plan.

Taking a careful look at the achievement rates of the four years (2022-2025), the Assembly has achieved an overall 91.38%. This highlights the Assemblies continuous efforts to implement all its planned activities to ensure social and economic transformation throughout the Municipality.

Implications for Development:

Economic Development: The Municipality engaged about 70 youths in both old and new modules of the youth employment programmes. The Assembly has also invested in local economic development programmes which is supposed to reshape the income generation ventures of populace within the Municipality. Investing in the local economy means looking out for the economic well-being of members of the Municipality which is one of duties the Assembly continues to fester in.

Social Development: The Assembly continues to invest in Health care, education and social services of the Municipality. Despite the reduction in the number of social development interventions in 2025 compared to the previous year, the Assembly has increased its achievement rate in 2025 therefore completing most of the projects and programmes in this regard. This continues to establish the Assemblys' position of ensuring the social well-being of members.

Environment, Infrastructure and Human Settlement: The Assembly has engaged in a lot of infrastructural developments in the year 2025. There are not less than twenty-two (22) of such interventions started and almost near completion. Infrastructure is the surest way of the Assembly competing with development interventions elsewhere,

Governance, Corruption and Public Accountability: The Assembly continues to take its administrative duties serious by ensuring a fair and transparent accountable governing institution within its jurisdiction. All relevant meetings involving key decision stakeholders are all held and the right framework for implementation of its actitities ensured.

Emergency Planning and Preparedness Respoense: The Assembly being one of the high risk zones for natural emergencies especially due to the Desnsu river and mountationous areas surrounding it has always been proactive with such responses. More sensitization activities and education sessions are being held to enlighten the people and equip them in these cases.

CHAPTER TWO
MONITORING AND EVALUATION ACTIVITIES REPORT

2.1 Introduction

Specific interventions have been adopted under the Medium Term Development Plan to ensure maximum implementation of the plan. Priority projects have been proposed for Socio-Economic Development of the Municipality taking into consideration the potentials and opportunities that abound in the Municipality to enable the plan enjoy support with available human and financial resources.

The Municipality has also assigned to itself the co-ordination, implementation and supervisory role. It must also be noted that it may not be possible to adhere strictly to the implementation schedule proposed for the various programmes and projects because of scarce resources.

The effective implementation of the plan during the year under review called for an approach that sort to optimize utilization of available resources both internally and externally. Consequently, the table below indicates the implementation strategy through:

- The mobilization of local resources.
- Partnership with external agencies.
- Judicious use of available resources and
- Cohesive institutional linkages and networking.

2.3 Project Status For 2025

Most of the physical activities captured in the 2022-2025 Medium Term Development Plan of the Assembly were undertaken by Contractors and supervised by the Works Department of the Nsawam Adoagyiri Municipal Assembly. These physical projects constitute about **12.4%** of the total projects and programmes of the 2025 Composite Annual Action Plan of the Assembly. The following are the projects implemented within the year 2025

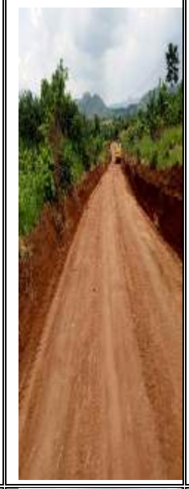
Table 2.1: Project Register

Project Code	Project	Dev't Dimension	Location	Contractor /Consultant	Contract Sum (GH¢)	Source Of Funding	Date Of Award	Start Date	Expected Date of Completion	Expenditure To Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens Were Involved In Monitoring	Remarks
												%	PICTURES			
	1. Construction Of 1n. 3-Unit Classroom Block With Office, Store And Staff Common Room	Social Dev't	Panpamso Ningo	Fluxfields Ltd	566,966.79	DACF	06/10/2025	11/11/2025	11/11/2026	00.00	566,966.79	60%		Ensuring timely release of final payment after monitoring	Interview of beneficiaries, Chiefs and elders	Work Is On-Going (Gable Level) Contractor Is On Site
	2. Drilling, Developing & Construction Of 5no Boreholes	Social Dev't	Bank Road, Sansami, Okanta, Asiyaw,Kwafokrom And Prepaw	Sekament Infinity Ltd	445,504.30	DACF	03/09/2025	19/11/2025	03/12/2026	342,891.00	102,613.30	100 %		Ensuring timely release of final payment after monitoring	Stakeholder Engagement	Completed yet to hand over
	3. Drilling, Developing & Construction Of 5no Boreholes	Social Dev't	Oparekrom New Site-, Fotobi, Akwamu, Apremso,	Sekament Infinity Ltd	462,150.00	DACF	25/11/2025	3/12/2025	3/03/2026	315,000.00	147,150.00	100 %		Ensuring timely release of final payment after monitoring	Stakeholder Engagement	Completed yet to hand over

			And Odeikrom													
	4. Rehabilitation of 7 No. boreholes	Social Development	Yaw Densu 2-no., Dztsui ,Dobro Tanor , Prisions, Asikabew and Kwakyekrom	Lordian Ventures	83,620.00	DACF	25/11/2025	3/12/2025	3/03/2026	83,620.00	00.00	90%		Ensuring timely release of final payment after monitoring	Interview of beneficiaries, Chiefs and elders	Completed yet to hand over
	5. Completion of police station at Adoagyiri	Governance, Corruption and Public Accountability	Adoagyiri	Lordian Ventures	95,490.00	DACF	01/07/2025	11/07/2025	30/12/2025	95,490.00	00.00	100%		Ensuring timely release of final payment after monitoring	Interview of beneficiaries, Chiefs and elders	Completed yet to hand over

	6. Completion of CHPS Compound	Social Development	Bowkrom	Alleh Fattaw Ventures	664,584.39	DACF	10/12/2025	17/12/2025	17/12/2026	317,340.00	347,244.39	90%		Ensuring timely release of final payment after monitoring	Interview of beneficiaries, Chiefs and elders	Ongoing (Finishing) Contractor Is On Site
	7. Completion Of CHPS Compound	Social Development	Ntoaso	Sethport Company Limited	548,689.90	DACF	10/12/2025	17/12/2025	17/12/2026	00.00	00.00	50%		Prioritizing payment upon the release of the DACF	Stakeholder Engagement	Ongoing (Gable)
	8. Completion of 1no. 6-Unit Classroom block	Social Development	Prions	Obedemma Construction	1,108,200.63	DACF	10/12/2025	17/12/2025	17/12/2026	00.00	00.00	85%		Prioritizing payment upon the release of the DACF	Stakeholder Engagement	Ongoing (Finishing) Contractor Is On Site
	9. Construction of CHPS compound	Social Development	Nkyenekyene	M-TES Construction and Engineering Ltd	1,118,801.00	DACF	13/12/2025	20/12/2025	20/12/2026	00.00	00.00	50%		Prioritizing payment upon the release of the DACF	Stakeholder Engagement	Ongoing (Lintel) Contractor Is On Site
	URBAN ROADS DEPARTMENT														

	1. Grading of (170m)	Environment, Infrastructure, and Human Settlement	YEA Jn. – Odeiyaw Jn.	Nsawam Adoagyiri Municipal Assembly	29,490.70	Common Fund	02/10/25	02/10/25	04/10/25	29,490.70	0.00	100%		1.Targeting of funds to engage contractors to substantiality finish one project before another. 2. Improvement in supervision by works department	1.Community engagements 2.Assembly members unit committee members engagement	Completed
	2. Grading of (4.5km)	Environment, Infrastructure, and Human Settlement	Panpanso-krokese	Nsawam Adoagyiri Municipal Assembly	10,200.30	Common Fund	1/07/25	1/07/25	6/07/25	10,200.30	0.00	100%		1.Targeting of funds to engage contractors to substantiality finish one project before another. 2.Improvement in supervision by works department	1. Community engagements 2.Assembly members, unit committee members engagement	Completed

	3. Grading works (6.4km)	Environment, Infrastructure, and Human Settlement	Cannery Quarters Area roads	Nsawam Adoagyiri Municipal Assembly	10,035.78	Common Fund	5/08/25	5/08/25	8/08/25	10,035.78	0.00	100 %	 	1.Targeting of funds to engage contractors to substantiality finish one project before another. 2. Improvement in supervision by works department	1.Community engagements 2.Assembly members, unit committee members engagement	Completed
	4. Spot-Improvement Of Uptown – Adeiso Road In Nsawam Adoagyiri Municipality (9.0km)	Environment, Infrastructure, and Human Settlement	Nsawam/Adeiso			DACF						100 %		1. Project has been successfully implemented and fully paid.		Completed

	5. Market Lane Improvement	Environment, Infrastructure, and Human Settlement	Prisons Market	Nsawam Adoagyiri Municipal Assembly	13,221.50	Common Fund	28/10/25	28/10/25	30/10/25	13,221.50	0.00	100%		1.Targeting of funds to engage contractors to substantiality finish one project before another. 2. Improvement in supervision by works department	1.Community engagements 2.Assembly members, unit committee members engagement	Completed
	6. Grass cutting (4.0Km)	Environment Infrastructure, and Human Settlement	Otukwaqwo - Towoboase	Akotec Engineering and Consult	30,200.00	Common Fund	8/09/25	23/09/25	25/09/25	30,200.00	0.00	100%		1.Targeting of funds to engage contractors to substantiality finish one project before another. 2. Improvement in supervision by works department	1.Community engagements 2.Assembly members, unit committee members engagement	Completed

Source: ***MPCU Secretariat (NAMA), 2026***

Table 2.2 Total Number of Physical Projects in the District

Development Dimension	Total project analysis								Total
	Roll over projects from previous years				Approved new projects introduced in the year				
	2022	2023	2024	2025	2022	2023	2024	2025	
Economic Development	0	0	0	0	0	0	0	0	0
Social Development		0	0	0	0	0	0	2	2
Environment/Infrastructure/Human Settlement	0	0	0	0	0	0	0	6	6
Governance/Corruption/Public Accountability	0	0	0	0	1	0	0	0	1
Emergency	0	0	0	0	0	0	0	0	0
ICME	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	1	0	0	8	9

Source: ***MPCU Secretariat (NAMA), 2026***

From Table 2.2, it can be observed that the total number of projects underken within the year 2025 was eight (8). The eight (8) projects have five (5) of them completed and three (3) of them almost nearing completion. This implies that the Assembly is judiciously using available resources to achieve set objectives of the Municipality. One (1) new project was introduced in 2022 and completed in 2025. These projects are fulfilling the goals set for them. Averagely the Assembly has completed 80% of all its projects. All projects would soon be completed to afford beneficiaries its usage and objectives set for it actualisation.

Table 2.3 Distribution of Projects amongst Departments

Departments	No. of projects		Total	Collaborating MDAs
	Rollover	New		
Works		**9**	**9**	**Health, Education, Water and Sanitation**

Source: ***MPCU Secretariat (NAMA), 2026***

Table 2.3 reveal that majority of the Assembly projects are in the area of social services (Health and Education). Although this is good, there is the need to spread development projects to areas that will create employment.

Table 2.4: Project Age Analysis

Project Age	No. of Projects	Time Over runs (in years and months)	Cost over runs	Average Completion Rate (%)	Highest (%)	Least (%)
Projects that are 20yrs but less than 24 years	0	0	0	0%	0%	0%
Projects that are 11 years but less than 18 years	0	0	0	0%	0%	0%
Projects that are 10 years but less than 11 years	0	0	0	0%	0%	0%
Projects that are 9 years but less than 10 years	0	0	0	0%	0%	0%
Projects that are 8 years but less than 9 years	0	0	0	0%	0%	0%
Projects that 7years but less than 8years	0	0	0	0%	0%	0%
Projects that 6 years but less than 7 years	0	0	0	0%	0%	0%
Projects that are 5 years but less than 6 years	0	0	0	0%	0%	0%
Projects that are 4 years but less than 5 years	0	0	0	0%	0%	0%
Projects that are 3 years but less than 4 years	1	4 years and 2 months (50 months)	95,490.00	100%	100%	100%
Projects that are 2 years but less 3 years	0	0	0	0%	0%	0%
Projects that are 1 year but less than 2 years	0	0	0	0%	0%	0%
Projects that are 0 years but less than 1yr	8	0 years	0	80%	70%	90%
Total projects	9					

*Source: **MPCU Secretariat (NAMA), 2026***

From the table, the Assembly should try and complete all on-going projects before new ones are brought on board. This will help reduce the incident of uncomplete projects and possible reduction in cost overruns.

Table 2.5 Summary of Land Acquisition and Resettlement

Departments	Total number of projects	How land was acquired	Resettlement strategies

*Source: **MPCU Secretariat (NAMA), 2026***

From Table 2.5, it can be realised that there were no records of land acquisition by the Assembly. There are no lands registered in the name of the Assembly with regards to the projects executed on them. There were also no resettlement strategies formulated since no individuals were resettled to have the Assemblys' project implemented.

2.1.1 IMPLICATION OF THE PROJECTS STATUS ACHIEVED ON DISTRICT GOALS AND OBJECTIVES

The project register provides a comprehensive overview of various initiatives, systematically organized by their developmental focus, location, contractors, contract sums, funding sources, award dates, and expected completion timelines. These initiatives span across social development, environment, infrastructure, human settlement, economic development, and government-related domains.

A notable feature is the high completion rates observed in the majority of projects, indicating a commendable success in project execution and goal attainment within stipulated timeframes. Key projects, such as the construction of classroom blocks, sanitary facilities, police stations, CHPS compounds, grading of roads, durbar grounds and boreholes. These achievements underscore the effectiveness of project management and governance, significantly contributing to the advancement of the district's developmental objectives.

Citizen participation in project monitoring is actively encouraged, fostering transparency, accountability, and community engagement. Financial insights reveal efficient fund allocation and utilization, with some projects boasting a 100% completion rate. Funding sources vary, encompassing the District Assemblies Common Fund (DACF), DACF-RFG, and Internally Generated Funds (IGF). However, it is noteworthy that several completed projects still carry outstanding balances that necessitate prompt settlement.

While a majority of the projects are successfully concluded, three projects are still on-going which are between 25% to 45% implementation status. Continuous monitoring and engagement strategies are articulated for these projects, emphasizing the district's commitment to addressing persistent challenges and maintaining existing infrastructure for sustained development.

The detailed information within the Project Register reflects a district deeply involved in development endeavors, emphasizing transparency, citizen engagement, and the triumphant completion of projects. The ongoing initiatives and repair recommendations underscore the district's dedication to overcoming challenges and preserving current infrastructure for long-term development.

Implications:

Economic Development:

Sustainable Environment for Business Development: The grading of more roads within the Municipality linking the farm areas to the market centres has positively influenced business dynamics, fostering enhanced capabilities, job creation, and a more dynamic local economy. The completion of a sanitary facility at the Prisons market together with the roads being made motorable has influenced the sustainance of the new markets such as the Prisons market.

Social Development:

Quality Education Access: Objectives related to education infrastructure, teaching quality, and STEM education align with the overarching goal of creating opportunities for all. The construction of classrooms and provision of furniture have successfully improved access to quality education, contributing to a more educated and skilled population.

Healthcare Access: The construction and furnishing of CHPS Compounds such Cannery Quarters and Otukwadjo have significantly improved health outcomes, reducing disparities, and advancing social development goals.

Environment, Infrastructure, and Human Settlements:

Sustainable Development: Achievements in sanitation, waste management, and road rehabilitation are crucial for sustainable development, signifying improved living conditions, public health, and environmental sustainability.

Governance, Corruption, and Public Accountability:

Security: The construction and operationalization of security posts, police stations, check points and police stations have significantly ensured the sustenance of peace and development within the Municipality. The construction of a police station at Adoagyiri has improved the security within the area and reduced the dependence on the Nsawam Police station.

Decentralization and Participation: Successful project completion indicates heightened community participation, improved service delivery, and strengthened local governance.

The implications of the achieved status in the project register are profound, directly contributing to district goals in economic development, social progress, environmental sustainability, effective governance, and enhanced emergency response capabilities. It is imperative to monitor and sustain these positive trends for continued district development and progress.

TABLE 2.6: Repair and Maintenance of Existing Infrastructure

Asset/Infrastructure	Location	Type of Maintenance	Estimated Cost	Actual Release	Gap	Expenditure	Recommendation
Municipal Education Directors Bungalow	Nsawam	Renovation of building	11,145.00	11,145.00	0	11,145.00	The Assembly should continue the effort of maintaining its projects
Prison market, Adoagyiri and Main Office	Nsawam-Adoagyiri	Re-Roofing, construction of slabs	13,774.00	13,774.00	0	13,774.00	The Assembly should continue the effort of maintaining its projects
MCDs Bungalow	Nsawam	Renovation	37,650.00	37,650.00	0	37,650.00	The Assembly should continue the effort of maintaining its projects
Seven (7) no. boreholes	Yaw Densu, Dzatsui, Dobro, Tanor, Prisons, Asikabew and Kwakyekrom	Rehabilitation	83,620.00	83,620.00	0	83,620.00	The Assembly should continue the effort of maintaining its projects

Source: Municipal Works Department (NAMA), 2026

2.2 Programme Register For 2025

Most of the Non-physical activities captured in the 2022-2025 Medium Term Development Plan of the Assembly were undertaken by the decentralized departments of the Nsawam Adoagyiri Municipal Assembly. These non-physical projects and programmes constitute about **88.82%** of the total projects and programmes of the 2025 Composite Annual Action Plan of the Assembly. The following are the programmes implemented within the the year 2025.

TABLE 2.7: Programme Register for 2025

Programme Description	Development Dimension Of Policy Framework	Amount Involved Sum Gh¢	Source Of Funding	Date Started	Expected Date of Completion	Expenditure To Date (Gh¢)	Out Standing Balance	Implementation Status (%)	Implementation Status Pictures (If Any)	Remarks
DEPARTMENT OF CO-OPERATIVES										
1. Visit and monitor the activities of co-operatives.	Economic Development	1000.00	IGF	12/1/25	10/11/25	0.00	1000.00	100 %		Expenses involved were personally funded.

2. Sensitize communities on Co-operatives and Group Formation	Economic Development	2000.00	IGF	10/06/25	4/09/25	0.00	1000.00	100 %		Cost of transportation was partly funded personally and partly supported by the groups sensitized.
BUSINESS ADVISORY CENTRE										
3. Intermediate Financial Management Training	Economic Development	0.00	BAC	10/03/2025	12/03/2025	0.00	0.00	100 %		The training was organized successfully
4. Identify and promote potential tourism and related activities	Economic Development	500. 00	IGF	12/03/2025	14/03/2025	500. 00	0.00	100 %		Activity was successfully done
5. Conduct monitoring and counselling for clients	Economic Development	0.00	BAC	14/04/2025	26/06/2025	0.00	0.00	100 %		Exercise was successfully done
6. Organize Entrepreneurship Summits (Business Forum)	Economic Development	1,000. 00	GEA	23/05/2025	23/05/2025	1,000. 00	0.00	100 %		The meeting was successfully done
7. Organize 30 youth for small business management	Economic Development	0.00	GEA	30/05/2025	30/05/2025	0.00	0.00	100 %		The training was organized successfully
8. Identify and promote potential tourism and related activities	Economic Development	1,000. 00	IGF	14/05/2025	15/09/2025	1,000. 00	0.00	100 %		Activity was successfully done
9. Organize Management Seminar for MSEs	Economic Development	2,000. 00	GEA	04/09/2025	05/09/2025	2,000. 00	-	100 %		The training was organized successfully
10. (Organize Entrepreneurship Summit)	Economic Development	1,000. 00	IGF	05/09/2025	05/09/2025	1,000. 00	0.00	100 %		The meeting was successfully done
11. Identify and promote potential tourism and related activities	Economic Development	500. 00	IGF	08/09/2025	15/09/2025	500. 00	0.00	100 %		Activity was successfully done
12. Conduct monitoring and counselling for clients	Economic Development	1,000	GEA	06/10/2025	28/11/2025	1,000	0.00	100 %		Exercise was successfully done

13. Small Business Management	Economic Development	0.00	GEA	16/10/2025	16/10/2025	0.00	0.00	100 %		Training was done in collaboration with Social Welfare Department
14. Capacity building for LBA/FBO	Economic Development	0.00	BAC	28/11/2025	28/11/2025	0.00	0.00	100 %		Training was successfully done
NATIONAL COMMISSION FOR CIVIC EDUCATION (NCCE)										
15. Peaceful Co-existence and National Cohesion	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
16. Law against Tax Evasion, Non Compliance and Avoidance in support of Government Mobilization Drive	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
17. Cyber Bullying, Internet Fraud and Child Online Abuse	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
18. Citizen's participation in National development	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
19. Domestic/Bush Fires	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful

20. Illegal Mining and Sand Winning	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
21. Cizenship Week Celebration and Constitution Week Celebration	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
22. World Environmental Day/Tree Planting	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
23. Sanitation	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
24. Community and School Based Engagements on Child Marriage/Labour/Trafficking/ Prostitution and Teenage Pregnancy	Governance, corruption and public accounatability	00.00	DACF	January 2025	December 2025	0.00	0.00	Completed		Successful
YOUTH EMPLOYMENT AGENCY										
25. Engage 500 youth in both old and new modules of the Youth employment agency programme	Economic Development	68,000.00	GOG	November 2025	December 2025	13,600.00	54,400.00	35%		68 youth has been engaged in the modules of the programme
TOURISM										

26. Identify, promote and facilitate potential tourism sites and related activities	Economic Development	2,500.00	DACF IGF	January, 2025	December, 2025	1,000.00	0.00	100 %		Successfully conducted 356
DEPARTMENT OF AGRICULTURE										
27. Data collection and analysis on major commodities; Good Agricultural Practices	Economic Development	15,000.00	GOG, IGF	January 2025	December 2025	0.00	15,000.00	65%		No fund was release and expended but sacrifice was made to carry out the activity to some extent
28. Disseminate climate change mitigation technology	Economic Development	25,000.00	IGF, GOG	January, 2025	December, 2025	0.00	25,000.00			No funds released and expended
29. Support Government Flagship Programmes (PFJs, PERD, RFJs)	Economic Development	11,250.00	IGF	January 2025	December, 2025	0.00	11,250.00	20%		No funds released for any effective monitoring activities
30. Organize Farmers' Day Celebration	Economic Development	50,000.00	IGF, GOG	October, 2025	December ,2025	50,000.00	50,000.00	100 %		The activity took place with the release
31. Conduct RELC Stakeholders Consultation & strengthen FBOs in the Municipality	Economic Development	10,000.00	GOG, IGF	January, 2025	October, 2025	10,000.00	0.00	0		No fund was released therefore the activity was not carried out
32. Conduct training and agric extension services and support youth and women in agriculture	Economic Development	27,000.00	IGF	January, 2025	December, 2025	N/A	N/A	70%		Extension officers had to their best with their salary to undertake this activity

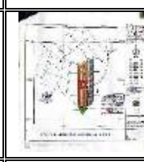
33. Vaccinate 500 local poultry (I2) and 500 small ruminants of farmers	Economic Development	10,000.00	IGF	July,2025	September, 2025	N/A	N/A	40%		No fund was release
34. Vaccinate 500 pets (dogs and cats) of farmers against rabies	Economic Development	17,000.00	GOG	April,2025	June,2025	N/A	N/A	50%		Funds has not been release to conduct the entire activity
GHANA HEALTH SERVICE DIRECTORATE										
35. Epi middle level managers training	Social Development	106,340.00	WHO, world bank	21/10/2025	21/10/2025	106,340.00	0.00	100 %		Successful
36. Hiv validation	Social Development	15,000.00	Global Fund	11/10/2025	11/10/2025	15,000.00	0.00	100 %		Successful
37. Mop-up	Social Development	7,350.00	Global Fund	10/11/2025	10/11/2025	7,350.00	0.00	100 %		Successful
38. T.b activities	Social Development	6,716.20	Global Fund	16/12/2025	16/12/2025	6,716.20	0.00	100 %		Successful
GHANA EDUCATION SERVICE										
39. Organize Independence Day Celebration	Social Development	65,000.00	IGF & GOG	6th March, 2025	6th March, 2025	65,000.00	0.00	100 %		Activity successfully implemented
40. Support My First Day at School	Social Development	8,500.00	IGF & GOG	2nd September, 2025	2nd September, 2025	7,884.00	616.00	100 %		Activity successfully implemented
41. Organize Stakeholders Forum on Education and MEOC meetings	Social Development	13,200.00	IGF & GOG	January, 2025	October, 2025	13,200.00	0.00	100 %		Activity successfully implemented
42. Support to organize Municipal Mock Exams for 3,700 JHS final year pupils	Social Development	111,000.00	IGF & GOG	September, 2025	September, 2025	0.00	111,000.00	100 %		Activity implemented; printers' charges have not been paid

43. Construction of 2No 6-unit Classroom block with Ancillaries at Darkokrom	Social Development	1,100,000.00	IGF & GOG	January, 2025	December, 2025	-	-	-		On going
44. Support to organize Basic School Sports	Social Development	19,000.00	IGF & GOG	September, 2025	September, 2025	0.00	19,000.00	100 %		Activity successfully implemented
45. Support to organize Festival of Arts and culture in District, zonal and Regional levels	Social Development	21,000.00	IGF & GOG	June, 2025	June, 2025	21,000.00	0.00	100 %		Activity successfully implemented
46. Support to organize health screening for Special Needs learners	Social Development	3,000.00	IGF & GOG	October, 2025	November, 2025	3,000.00	0.00	100 %		Activity successfully implemented
DEPARTMENT OF SOCIAL DEVELOPMENT										
47. Mobilized LEAP Beneficiaries and supervise funds disbursement to 485 Beneficiaries in 94th, 95th, 96th, 97th and 98th payment cycle	Social development	10, 090.00	GOG	Jan 2025	Dec 2025	10, 090.00	0.00	95%		Economic livelihood improved through effective collaboration with the PFIs Mobilization began in June followed by disbursement in July
48. Identified and Registered 82 PWDs. Renewed 10,230 Indigents on NHIS	Social development	4,788.00	GOG/IGF	January 2025	December 2025	4,788.00	2,169	95%		Health accessibility of indigents improved
49. Monitored 37 ECDCs	Social development	5,000.00	IGF	January 2025	December 2025	5,000.00	1,000.00	85%		Educational welfare of children improved
50. Settled 87 cases on child and family welfare	Social development	4,900.00	IGF	January 2025	December 2025	4,900.00	-900.00	90%		Child and family welfare cases settled successfully; children's rights promoted

51. Tracked and responded to 19 cases of children without parental care (Neglected Children)	Social developme nt	6,300.00	IGF	January 2025	December 2025	6,300.00	1,700.00	90%		Tracking of parents of neglected children ongoing
52. Traced and responded to 8 cases of sexual and gender-based violence.	Social developme nt	7,300.00	GOG/ IGF	January 2025	December 2025	7,300.00	2,700.00	85%		Exercise was done incollaboration with Media; right to health care promoted
53. Sensitized 24 communities and on gender-based violence and sexual harassment.	Social developme nt	11,000.00	GOG/ IGF	January 2025	December 2025	11,000.00	0.00	95%		Dangers of Gender related violence and sexual harassment advocated
54. Educated 14 schools on adolescent reproductive health	Social developme nt	6,800.00	GOG/ IGF	January 2025	December 2025	6,800.00	2,300.00	100 %		Adolescent reproductive health improved
55. Supported 8 gender mainstreaming and empowerment programs in 8 communities.	Social developme nt	3,200.00	GOG/ IGF	January 2025	December 2025	3,200.00	1,300.00	98%		8 gender mainstreaming and empowerment programs in 8 communities supported
56. Organized 47 sensitization programmes on child rights, child labour,	Social developme nt	6,000.00	GOG/ IGF	January 2025	December 2025	6,000.00	1,500.00	95%		Exercise was conducted successfully Children’s right is protected

57. Counselled 505 prison inmates and 10 Family members	Social development	3,400.00	GOG/ IGF	January 2025	December 2025	3,400.00	100.00	95%		Inmates counselled and life improved
58. Undertook 20 probationary service for Family Tribunal.	Social development	4,600.00	GOG/ IGF	January 2025	December 2025	4,600.00	600.00	90%		Exercise was done incollaboration with key stakeholders
59. Undertook 2 home and 1 child studies for adoptive and foster parents. Monitor and Support RHC	Social development	2,000.00	GOG/ IGF	January 2025	December 2025	2000.00	3,000.00	90%		Rights of child for parental care promoted
60. Undertook 9 SER's on children in conflict with the law for the Juvenile Court	Social development	7,600.00	IGF	January 2025	December 2025	7,600.00	400.00	90%		SERs were successfully conducted to ensure protection of juvenile right
61. Undertook 107 hospital welfare services.	Social development	2,000.00	IGF	January 2025	December 2025	2,000.00	5,000.00	90%		Health needs of vulnerables improved as well as health care accessibility
62. Educate 10 schools on adolescent reproductive health	Social development	3840.00	GOG / IGF	January 2025	December 2025	NIL	3840.00	100 %		All schools were educated successfully
63. Organize 12 sensitization programmes on child rights, child labour, trafficking, and drug abuse.	Social development	4,500.00	GOG / IGF	January 2025	December 2025	4,500.00	4,500.00	67%		Twelve Programs were organized in ten communities.
64. Provide vocational skills for 40 women with disability	Social development	40, 000.00	GOG / IGF	January 2025	December 2025	0.00	40, 000.00	163 %		One skill training was organized for 102

										PWD's within the Municipality
65. Organize home visits to 40 homes in 4 communities to educate women on home management, childcare and development	Social development	1250.00	GOG / IGF	January 2025	December 2025	0.00	1250.00	100%		Hundred and thirty 44) households and one hundred and ninety two (192) persons were reached in 4 communities
66. Mobilize 4 mass meetings and study groups on government policies and programmes in 4 communities.	Social development	4,000.00	GOG / IGF	January 2025	December 2025	0.00	4,000.00	100%		Four (4) Mass Meetings organized for four (4) schools
67. Organize 4 community engagements on child protection using the toolkit in 4 communities.	Social development	3,500.00	GOG / IGF	January 2025	December 2025	0.00	3,500.00	100%		Eight community engagement done on Child protection for four (4) communities
68. Offer 2 in-house capacity building trainings to 13 staff and interns.	Social development	4,000.00	GOG / IGF	January 2025	December 2025	0.00	4,000.00	50%		One in-house capacity building trainings to 12 staff and interns.
ENVIRONMENTAL HEALTH DEPARTMENT										
69. Mgt of final disposal sites, fumigate refuse dumps, Evacuation of refuse dump sites, dislodging of liquid waste.	Social Service Delivery	570,000.00	IGF/DACF	January - December, 2025	December , 2025	256,900.00	313,100.00	45%		Successful evacuation of refuse dumpsites done
70. Organized monthly National Sanitation Day	Social Service Delivery	90,000.00	IGF/DACF	January - December, 2025	December , 2025	113,750.00	-23,750.00	100%		Thirteen (13) National Sanitation Day Clean – up exercises were organized

71. Fumigation of Refuse dumps & public latrines	Social Service Delivery	418,600.00	DACF	January - December, 2025	December, 2025	209,300.00	209,300.00	50%		Waiting for DACF to pay the Zoomlion
72. Sanitation Improvement Package (SIP)	Social Service Delivery	523,250.00	DACF	January - December, 2025	December, 2025	261,625.00	261,625.00	50%		Waiting for DACF to pay the Zoomlion
73. Procurement of one motor-bike for the Unit	Social Service Delivery	26,000.00	IGF DACF	January - December, 2025	December, 2025	26,000.00	Nil	100 %		One motor-bike has been procured for the Unit
74. Health Education and Household latrine promotion	Social Service Delivery	10,000.00	IGF/DACF	January - December, 2025	December, 2025	850.00	9,150.00	8.5 %		One health education was organized at Bowkrom
75. Procure sanitary tools, cleaning materials and 5 No Skip containers	Social Service Delivery	280,000.00	IGF/DACF	January - December, 2025	December, 2025	51,282.00	228,718.00	18.3 %		Some sanitary tools and cleaning materials were purchased
DEPARTMENT OF PHYSICAL PLANNING										
76. Organize Twelve (12) Spatial Planning and Technical Subcommittee Meetings	Environment, Infrastructure, and Human Settlement	173,160	IGF GOG	January 2025	December 2025	173,160.00	0.00	100 %		Completed
77. Street Naming and Property Addressing System.	Environment, Infrastructure, and Human Settlement	50,000.00	IGF DACF	January 2025	December 2025	0.00	50,000.00	50%		Tracking of roads (Ongoing) pending the release of funds
78. Prepare Local Plan (Vastu Gardens Planning Scheme)	Better Human Settlement	50,000.00	IGF GOG	January 2025	December 2025	0.00	50,000.00	100 %		Completed, pending funds from the Assembly
79. Planning Education	Better Human Settlement	5000.00	GOG	January 2025	December 2025	0.00	5000.00	100 %		Completed, pending funds from the Assembly

80. Expansion of nursery seedlings	Environment, Infrastructure, and Human Settlement	3000.00	IGF GOG	January 2025	December 2025	3000.00	0.00	100 %		Completed
81. Renting of NAMA Gardens for Events	Environment, Infrastructure, and Human Settlement	3100.00	IGF DACF	January 2025	December 2025	3100.00	0.00	100 %		Completed
82. Tree Planting within the Municipality against Climate change	Environment, Infrastructure, and Human Settlement	5000.00	GOG	January 2025	December 2025	0.00	5000.00	100 %		Completed, pending funds to be release by the Assembly
NATIONAL DISASTER MANAGEMENT ORGANISATION										
83. Organise Climate change programmes	Environment, infrastructure and human settlement	25,000.00	IGF/DACF	2/01/2025	31/12/2025	0.00	25,000.00	85%		Successfully implemented
84. Public education/sensitization on disaster prevention	Environment, infrastructure and human settlement	10,000.00	IGF	2/01/2025	31/12/2025	0.00	10,000.00	80%		Successfully implemented
85. Celebration of the International Day for Disaster Reduction (IDDR)	Environment, infrastructure and human settlement	6,150.00	IGF	6/10/2025	13/10/2025	6,150.00	0.00	100 %		Successfully implemented with funds

86. Food Safety and Hygiene and Enforcement Program	Environment, infrastructure and human settlement	5,000.00	IGF	9/12/2025	19/12/2025	0.00	5,000.00	85%		Successfully implemented
87. Revive and Train Disaster Volunteer Groups (DVGs)	Environment, infrastructure and human settlement	10,000.00	IGF	2/01/2025	31/12/2025	0.00	10,000.00	0%		Not implemented
88. Dredge streams to prevent flooding	Environment, infrastructure and human settlement	40,000.00	IGF	2/01/2025	31/12/2025	0.00	40,000.00	0%		Not implemented.
HUMAN RESOURCE DEPARTMENT										
89. Build Capacity of Staff, Assembly Members and Zonal Council Members	Governance, corruption and public accountability	39,285.00	IGF	20th February, 2025	29th December, 2025	39,285.00	0.00	100 %		Implemented
90. Recruitment of Potential Candidates for established vacancies	Governance, corruption and public accountability	500.00	IGF	13th January, 2025	10th December, 2025	500.00	0.00	100 %		Implemented
91. Administration of Performance Contract and staff Performance Appraisal	Governance, corruption and public accountability	1,000.00	IGF	January,2025	December, 2025	0.00	1,000	100 %		Implemented

92. Compensation Management (Permanent & IGF Staff)	Governance, corruption and public accountability	1000.00	IGF	24th January, 2025	23rd December, 2025	1000.00	0.00	100 %		Implemented
93. Facilitation of Staff Promotion, Conversion, Upgrading and Leave Management	Governance, corruption and public accountability	1000.00	IGF	24th January, 2025	23rd December, 2025	1000.00	0.00	100 %		Implemented
CENTRAL ADMINISTRATION										
94. Support Zonal Council	Governance, Corruption Public Accountability	49,660.00	IGF	Jan,2025	Dec, 2025	49,660.00	0.00	100 %		Zonal council members were inaugurated in December, 2020 and some logistics procured M = 40 F = 24 T = 64
95. Organize General Assembly/ Other Statutory Committee Meetings	Governance, Corruption Public Accountability	295,800	IGF	Feb 2025	Dec. 2025	850,300	0.00	100 %		All one Special meeting and three ordinary General Assembly meetings, sub-committees' Meetings and were successfully organized M=54 F=11 T=65

96. Provide support for official National celebrations	Governance, Corruption Public Accountability	200,270.00	IGF/ DACF	6th March	5th December	200,270.00	0.00	100 %		Independence Day, Farmers day, World AIDS day, IDDR etc were successfully held 1,700
97. Organize quarterly MPCU Meeting and Annual review meetings and disseminate progress reports	Implementation, Coordination, Monitoring and Evaluation	13,720.00	IGF/ DACF	January, 2025	December, 2025	24,360.00	0.00	100 %		Meetings for all quarters were successfully organized with full participation of all members T – 120 M – 80 F – 40
98. Organize quarterly budget committee meetings	Implementation, Coordination, Monitoring and Evaluation	16,800	IGF	March 2025	December 2025	22,360.00	0.00	100 %		Successful T-28 M-18 F-10
99. Undertake data collection activities in the Municipality	Governance, Corruption Public Accountability	1,000	IGF	January, 2025	December 2025	1,000.00	0.00	100 %		Successful 155,597
100. Implement NACAP	Governance, Corruption Public Accountability	3,000	IGF	January, 2025	December 2025	3,000.00	0.00	100 %		Successful 155,597
101. Support sensitization and other related programs for effective registration of births and deaths in the Municipality	Governance, Corruption Public	5,000	IGF/ GoG	January, 2025	December 2025	5,000.00	0.00	100 %		Successful 155,597

	Accountability									
102. Implement Revenue Improvement Action Plan (RIAP)	Governance, Corruption Public Accountability	7,000.00	IGF	8th June, 2025	8th June,2025	7,000.00	0.00	100 %		Staff to be equipped with good revenue mobilization Total = 48 Male = 30 Female = 18
103. Organize Town Hall meetings	Implementation, Coordination, Monitoring and Evaluation	53,150	IGF	January, 2025	December, 2025	53,150	0.00	100 %		Successful M = 417 F = 205 T = 622
104. Public education/ Sensitization and MCEs Community Engagement	Implementation, Coordination, Monitoring and Evaluation	41,000.00	IGF	24th June, 2025	24th Aug. 2025	41,000	0.00	100 %		Successful M = 520 F = 315 T = 835
105. Provide Support to Traditional/Religious Authorities	Governance, Corruption Public Accountability	54,900	IGF	January, 2025	December, 2025	54,900.00	0.00	100 %		Donations were made to Nsawam and Adoagyiri Palace 9 members
106. Organize 4 No. audit committee meeting	Governance, Corruption Public Accountability	43,970	IGF	January, 2025	December, 2025	43,970.00	0.00	100 %		Successful T-11 M-9 F-2
107. Preparation of Annual Risk audit Work Plan	Governance, Corruption Public	5,500	IGF	January, 2025	December, 2025	5,775.00	0.00	100 %		Successful T-11 M-9 F-2

	Accountability									
108. Preparation of internal audit charter	Governance, Corruption Public Accountability	600	IGF	January, 2025	December, 2025	630.00	0.00	100 %		Successful T-11 M-9 F-2
109. 4 No. Quarterly Audit Report conducted	Governance, Corruption Public Accountability	8,000	IGF	January, 2025	December, 2025	8,400.00	0.00	100 %		Successful T-11 M-9 F-2
110. 2 No. Revenue Monitoring and Marketing verification conducted	Implementation, Coordination, Monitoring and Evaluation	30,000	IGF	January, 2025	December, 2025	31,500.00	0.00	100 %		Successful T-11 M-9 F-2
111. Support to Decentralised Departments in the Municipality	Governance, Corruption Public Accountability	20,000.00	IGF	January, 2025	December, 2025	20,000.00	0.00	100 %		Departments such as NCCE, Ambulance Service, CHARJ 20
112. Carry out regular supervision, monitoring and periodic evaluation of development projects/programmes	Governance, Corruption Public Accountability	47,720	DACF/IGF	January, 2025	December, 2025	18,000	12,000	100 %		Projects were monitored in all four quarters though funds were not released for some of the activities T-40,000 M-19,670 F-20,330
113. Support seminars, conferences and submission of financial reports	Governance, Corruption Public	8,000.00	IGF	January, 2025	December, 2025	8,000.00	0.00	100 %		NALAG activities Supported M= 1200 F= 1000

	Accountability									T= 2200
114.Support NALAG activities	Governance, Corruption Public Accountability	11,236.00	DACF	January, 2025	December, 2025	40,000.00	0.00	100 %		NALAG activities Supported M= 30 F= 50
115.Implement MP's support for development projects	Governance, Corruption Public Accountability	90,000.00	DACF	January, 2025	December, 2025	90,000.00	0.00	100 %		Completed 155,597.00
116.Matching fund for Donor support projects	Governance, Corruption Public Accountability	40,000.00	DACF	January, 2025	December, 2025	40,000.00	0.00	100 %		Donor projects supported M= 30 F= 50
117.Acquire stationery/ value books/ office supplies	Governance, Corruption Public Accountability	20,000.00	IGF	January, 2025	December, 2025	20,000.00	0.00	100 %		Stationery/ value books/ office supplied. M= 30 F= 50
118.Implement Operation and Maintenance Plan	Governance, Corruption Public Accountability	877,500.00	IGF	January, 2025	December, 2025	877,500.00	0.00	100 %		Some residential bungalows and offices were maintained. 15
119.Acquire office computers/ furniture/ electricity plant	Governance, Corruption Public Accountability	180,682.00	IGF DACF DACF – RFG	January, 2025	December, 2025	90,000.00	130,682.00	50%		Some laptop,printers and office machines were purchased. M= 30 F= 50

120. Support to RCC	Governance, Corruption Public Accountability	11,355.00	DACF IGF	January, 2025	December, 2025	11,355.00	0.00	100 %	-	ERCC supported by the NAMA
121. Gazette Fee Fixing Resolution and Bye-laws	Governance, Corruption Public Accountability	75,000.00	DACF IGF	January, 2025	December, 2025	12,500.00	0.00	100 %		Fee Fixing Resolution gazette M= 30 F= 50
122. Provide support to Community Initiated Projects	Governance, Corruption Public Accountability	81,432.00	DACF IGF	January, 2025	December, 2025	81,432.00	0.00	100 %		Nkyenekyene Fotobi Boahenekrom Oparekrom Nsumia 901000
123. Install ICT facilities/ implement E-record and E-revenue mobilization software and a Biometric System	Governance, Corruption Public Accountability	45,000.00	DACF IGF	January, 2025	December, 2025	45,000.00	0.00	100 %		E-record and E-revenue mobilization software and a Biometric System installed and operational M= 30 F= 50
124. Organize technical assistance support/dissemination workshop on PM&E and Social Audit	Governance, Corruption Public Accountability	16,000.00	DACF IGF	January, 2025	December, 2025	16,000.00	0.00	100 %		PM& E and social audit carried out
125. Pay local consultancy fees and commission	Governance, Corruption Public Accountability	50,000.00	DACF IGF	January, 2025	December, 2025	50,000.00	0.00	100 %		Local consultancy fees and commission paid.

Source: All Departments of NAMA (2026).

2.2.2 IMPLICATIONS OF THE PROGRAMMES STATUS ON DISTRICT GOALS AND OBJECTIVES

Economic Development

Goal: Build a Prosperous Society

Policy Objectives: To Support MSMEs In Entrepreneurship And Business Development

In order to foster economic growth, the District Medium-Term Development Plan (DMTDP) for 2022-2025 untilizes the significance of bolstering Micro, Small, and Medium Enterprises (MSMEs). The BAC Unit of the Assembly has over the planned period engaged in series of training, sensitization and presented startup kits to give indigens the support needed in business development. The BAC has success stories of enrolling young individuals in the Young African Work Projects who now own their shops and have apprentices.

Despite these achievements, challenges persist, including the limited funds, limited technical skills among entrepreneurs and inadequate infrastructure. To address these challenges, the district must create an enabling environment conducive to SME development, prioritize capacity-building initiatives, and invest in critical infrastructure such as roads and market facilities. Additionally, fostering a culture of continuous training and embracing technological advancements will empower MSMEs to navigate challenges effectively and capitalize on emerging opportunities.

Policy Objectives: To modernize agriculture production, reduce post- harvest losses and to provide modern market facilities

Agriculture and tourism play pivotal roles in the district's economy, contributing significantly to income generation and employment. Some of the activities that were carried out include Planting for Food and Jobs phase 2 (PFJ2), farmer education and training of farmer groups on appropriate technologies in the various sectors of agriculture and good agricultural practices (GAP) such as weed control, diseases and pest control in both crops and animal production. Existing farms were also maintained to produce healthy crops. During the period the major farming activities was maintenance of existing farms and harvesting of maize.

One major Agricultural Event which took place in the Municipality during the year was the 41st National Farmers Day. This took place in November 1st, 2025 at Fotobi. The efforts of hardworking and deserving farmers and a Staff of Department of Agriculture were recognised appreciated honoured to produce more.

The overall objective of interventions undertaken in the year are to increase productivity of the poor smallholder farmer through improving the productivity of soils and the restoration of degraded environment and the facilitation on farmer access to alternative Agricultural livelihood opportunities such as the Non-traditional farming and Fertilizer Subsidy Programmes. All activities undertaken by the Departments has led to increased production and productivity of smallholder farmers, increase and stabilise their incomes and ultimately led to poverty reduction.

Social Development

Education and Training:

The successful implementation of 41 out of 45 programs/projects (91.1%) in education and training signifies significant progress towards achieving the district's goal of enhancing inclusive and equitable access to quality education. Initiatives such as provision of desks for students and teachers, supporting self-help education projects, support implementation of school feeding programs, providing standard football fields, providing tools for technical/vocational schools, and promoting STMIE education directly contribute to this goal. Some scilient challenges facing the development of education and training in the Municipality is the Inadequate furniture in almost all the schools, lack of subject area teachers and school blocks need renovation and retrofitting.

Health and Health Services:

The high implementation rate of 91.9% in health-related programs demonstrates substantial achievements, contributing to increased access to healthcare and zero maternal mortality in 2025. The emphasis on supporting HIV/AIDS programs and conducting "Know Your Status Campaigns" directly addresses health-related objectives.

The progress in health initiatives aligns with the district's goal of ensuring affordable, equitable, easily accessible and universal health coverage. The achievements contribute to reducing morbidity and mortality rates, fostering overall well-being, and promoting positive health outcomes in the district. Challenges such as Lack of vehicle for public announcement and education by all facilities, Unpaid rent advance of Nkyenekyene-Amanfrom CHPS Compound, Inadequate funds to celebrate health days by facilities, Lack of permanent structures for CHPS Zones, Lack of delivery beds in most facilities and Low TB detector rates due to inadequate kits.

Improving service delivery, strengthening partnerships, and enhancing health systems are essential steps to address these challenges and ensure sustained improvements in health services.

Water and Sanitation:

The implementation of 15 out of 15 planned activities in water and sanitation demonstrates progress, leading to improved access to safe water and sanitation. Programs supporting safe water supply systems and enforcing sanitation bye-laws directly contribute to achieving water and sanitation goals. About fifteen (15) Boreholes dug and mechanized across the Municipality shows the Assemblys continued effort in providing safe water.

The achievements align with the district's goal of improving environmental sanitation services and management and Improving access to safe, reliable and sustainable water supply services for all. Key achievements during the year include: Supervision and monitioring the activities of the waste land-fill site and Zoomlion Ghana Ltd, undertaking the mandatory monthly clean-up exercise to deslit waste, awareness creation of food safety and food hygiene, intensified awareness of households to construct latrines and dealing with noise pollution activities. These efforts contribute to better health outcomes and an enhanced overall quality of life in the district.

Challenges such as no vehicles for the Unit to undertake its operations, inadequate number of sanitary labour force, inadequate sanitary tools, pressure on public latrines, low investment in sanitation delivery and ineffective collaboration among stakeholders, need attention. Increasing access to sanitation services and providing services in major cities and densely populated areas are crucial steps forward.

Addressing the challenges hindering sanitation and water delivery services will improve greatly the development of the Municipality.

Environment, Infrastructure, and Human Settlement

The implementation of various programs under Environment, Infrastructure, and Human Settlement contributes to achieving the district's goals and objectives related to environmental conservation, disaster management, transportation infrastructure, and human settlements. Several programs have been successfully implemented, while others are ongoing or partially implemented.

The planting of 5000 tree seedlings, awareness creation, and celebration of Green Ghana Day and public sensitization on environmentally friendly methods reflect the district's commitment to environmental conservation.

These initiatives contribute to safeguarding the natural environment, expanding forest conservation areas and reducing environmental pollution aligning with the district's policy objectives.

Disaster Management:

In line with its mandate, the Municipal Secretariat of the National Disaster Management Organisation (NADMO) implemented a number of disaster prevention and preparedness activities captured in its 2025 Annual Work Plan. The period saw the implementation of over 75% of the planned activities aimed at positioning the Municipality to be able to prevent, manage and recover from disasters of all kinds in the year under review.

The Secretariat therefore collaborated with relevant Security Agencies and the Municipal Assembly to implement far reaching activities including but not limited to meetings, public education/sensitization, monitoring and enforcement of regulations to help prevent or minimize the occurrence of disasters in the municipality.

Despite the proactive approach adopted in the disaster management during the period, the municipality did not experience flooding as compared to the previous year.

Environmental Conservation:

The planting of 10,000 tree seedlings, awareness creation, and celebration of Green Ghana Day, and public sensitization on environmentally friendly methods reflect the district's commitment to environmental conservation.

These initiatives contribute to safeguarding the natural environment, expanding forest conservation areas, and reducing environmental pollution, aligning with the district's policy objectives.

Infrastructure Development:

Initiatives such as maintenance of street lights, expansion of rural electrification, and street naming and property addressing contribute to improving infrastructure and promoting a sustainable, spatially integrated, and orderly development of human settlements.

These activities align with the district's objectives of improving transportation infrastructure, enhancing ICT application, and promoting proper maintenance culture.

Implementation Status and Challenges:

The implementation status varies across programs, with some fully implemented, ongoing, or partially implemented.

Challenges such as inadequate relief items for disaster victims, insufficient resources for ongoing projects, and incomplete program implementation highlight areas for improvement.

Way Forward:

Promoting sustainable forest management, preventing illegal sandwinning, and enhancing disaster preparedness are crucial for achieving environmental conservation goals.

Continued investment in infrastructure development, effective maintenance, and community engagement are essential for sustainable human settlement development.

Strengthening partnerships, resource mobilization, and addressing challenges are vital for successful implementation and achieving district goals in environment, infrastructure, and human settlement.

The achieved status in environment, infrastructure, and human settlement programs demonstrates progress towards district goals and objectives. However, addressing challenges and implementing strategic interventions are necessary for sustained development, environmental conservation, disaster management, and infrastructure improvement. Collaborative efforts and effective resource allocation will be instrumental in achieving the district's vision of sustainable development and resilient communities.

Governance, Corruption, and Public Accountability

The programs under the Governance, Corruption, and Public Accountability category aim to foster transparency, accountability, and effective governance within the district. Analyzing the implications of the status achieved under these programs on district goals and objectives provides valuable insights into the overall progress and impact on the community.

Program Implementation Status:

The majority of the programs have been implemented successfully, with a 100% implementation status for most activities. This indicates a strong commitment to improving governance and accountability within the district.

Financial Management and Accountability:

Programs such as monitoring and evaluation activities, budget committee meetings, and support for internal audit operations contribute to enhancing financial management practices and ensuring accountability in resource allocation and utilization.

Capacity Building and Public Engagement:

Training sessions for staff, assembly members, and community leaders enhance their skills in areas such as report writing, data management, and public engagement. These activities promote effective governance and citizen participation in decision-making processes.

Revenue Generation and Management:

Programs focused on revenue monitoring, tax consciousness, and updating revenue registers contribute to improving revenue generation and management practices. This strengthens the financial sustainability of the district and supports the implementation of development projects.

Infrastructure Maintenance and Development:

Initiatives such as maintaining assembly vehicles, procuring ICT equipment, and supporting infrastructure projects demonstrate a commitment to efficient public service delivery and infrastructure development, which are essential for achieving overall district goals.

Implications on District Goals and Objectives:

Stable and United Society:

The successful implementation of governance programs contributes to maintaining a stable, united, and safe society within the district. Transparent and accountable governance practices foster trust among citizens and promote social cohesion.

Decentralization and Participation:

These programs deepen political and administrative decentralization, enhancing popular participation at regional and district levels. Effective governance structures and engagement mechanisms empower communities to participate in decision-making processes, aligning with district goals of promoting inclusive development.

Public Policy Management:

Capacity-building activities and strategic planning support effective public policy formulation and coordination, ensuring that government goals are achieved efficiently. This contributes to the overall development objectives of the district.

Conclusion:

The successful implementation of governance, corruption, and public accountability programs has significant implications for achieving district goals and objectives. By fostering transparency, accountability, and effective governance practices, these initiatives contribute to building a stable, united, and inclusive society, promoting sustainable development within the district. Continuously improving these practices will further strengthen the district's capacity to address community needs and achieve long-term development objectives.

In conclusion, the analysis of the status achieved across various development dimensions in the district underscores both successes and challenges in the pursuit of overarching goals and objectives. Here are some general conclusions based on the implications discussed:

Positive Achievements:

Across different sectors such as education, health, water and sanitation, social development, infrastructure, and governance, significant progress has been made. The high percentage of program implementation demonstrates a commitment to addressing key developmental priorities.

Holistic Approach:

The district's approach to development is holistic, covering a wide range of dimensions from education and health to infrastructure, social development, and governance. This comprehensive strategy recognizes the interconnected nature of various factors influencing community well-being.

Challenges and Areas for Improvement:

Common challenges, such as inadequate logistics and the need to strengthen partnerships, are identified across different sectors. These challenges should be addressed systematically to ensure sustained progress in achieving district goals.

Coordination and Collaboration:

Strengthening partnerships, coordination, and collaboration emerge as common themes in various sectors. This emphasizes the importance of working collectively with stakeholders at different levels to optimize resource utilization and enhance the impact of development initiatives.

Community Engagement:

Initiatives promoting community engagement, sensitization, and awareness campaigns are crucial for the success of development programs. Informed and engaged communities are more likely to actively participate in and benefit from various interventions.

Continuous Monitoring and Evaluation:

The recommendation for continuous monitoring and evaluation is crucial for adaptive management. Regular assessments will help identify emerging challenges, measure the impact of interventions, and refine strategies for better outcomes.

Sustainability and Ongoing Projects:

Ongoing projects, especially in infrastructure development and governance, indicate a focus on sustainability. Completing projects, such as the multi-purpose office complex and initiatives supporting revenue mobilization, demonstrates a commitment to lasting positive change.

Adaptability and Resilience:

The ability to adapt to changing circumstances and unforeseen challenges is essential. Programs that show resilience and adaptability, especially in the face of disasters and public health issues, contribute to the district's overall resilience.

In essence, while celebrating achievements, the district should use this analysis as a guide to refine strategies, address challenges, and ensure that the momentum in achieving goals and objectives is sustained. The commitment to transparency, inclusivity, and continuous improvement will be pivotal in fostering long-term positive outcomes for the community.

Table 2.8 Performance of Projects/Programmes

SN	DEVELOPMENT DIMENSION	PERFORMANCE	PERFORMANCE IMPLICATIONS
1	Social Development	35 out of 36 programmes and projects of the social development dimension was executed. However, 80.2% out of these programmes and activities have been completed.	About 5 of the social development programmes/projects which are still ongoing points to a major hindrance in the social responsibility of the Assembly and extensively central government. In our quest to create equal opportunities for all, there ought to be a concious attempt to implement most social development activites. This would help create a fair playing field and equitabilty for all. This is mostly occasioned by the lack of funds to see to the completion of these projects. Most affected sector is the education sector where most classroom blocks at various stages of completion are ongoing at a snail's pace due to inadequate funds and other revenue challenges.
2	Economic Development	The Assembly was able to execute 10 out of a possible 13 projects and programmes. Out of these projects/programmes executed,all were completed	The Assembly oversaw the implementation of several economic programmes that would ensure the achievement of its goal of building a prosperous society and also achieve the objective of building local industries as well as promoting public-private partnership within the municipality. The Agric department implemented 6 programmes successfully amongst which were the Feed Ghana Programme . The municipality through the Ghana Enterprise Agency undertook programmes that was meant at Local Economic Development such as organizing management training on business start up and skill training and the construction of Gari processing facility. The Municipality completed 100% of all economic activities earmarked in the AAP.
3	Environment, Infrastructure and Human Settlement	22 activities have been executed out of 25. 70% of the executed programs/projects have been completed.	One goal of the municipality is to Safeguard The Natural Environment and Ensure A Resilient Built Environment**.** Various projects/programmes under road works and environmental health, physical education, and NADMO were executed. The road sector saw a lot of improvements with 4 out of the 5 executed activities 100% completed. This goes a long way to reduce road traffic accident and improve movement within the municipality in the most convenient way. The environmental health had several of their projects not implemented because of limited release of funds to the Department. The low implementation of environmental health activities has a detrimental effect on the health of people within the municipality. For example, the entire year recorded a low refuse dump evacuation. This very important activity if not usually undertaken could pose a high environmental risk to the municipality.
4	Governance, Corruption and Public Accountability	This dimension recorded 25 executed projects/programme out of 26 in the AAP. 78.3% were completed.	All the programmes in the APR rest upon the execution of programmes in this dimension. It is at this dimesion that all activities are plan coordinated and brought into alignment with the objectives of the Municipality. The programmes include default administrative meetings and various capacity building workshops for staff. Funds were made available to undertake programmes that are geared towards citizen protection and good governance such as supporting security surveillance and providing funds to continue the construction of a police station. All these is in keeping up with Maintaining a stable, united and safe municipality

5	Emergency Planning and Preparedness Response	This dimension recorded 5 executed projects/programme out of 6 in the AAP. 100% were completed.	Preparedness for natural disaster starts at executing projects and programmes that help inhibit impediments during disasters. The Assembly was able to fully execute six (6) programmes.
6	Implementation, Coordination, Monitoring and Evaluation	This dimension recorded 6 executed projects/programme out of 7 in the AAP. 95% were completed.	Activities implemented in the Assembly would have to be monitored to ensure its viable completetion and expected objectives are met. The Assembly was able to finish 6 activities pertaining to this dimension.

Source: MPCU, NAMA (2026)

2.4 UPDATE ON FUNDING

This section of the report provides details of the funding sources and expenditure of the Nsawam Adoagyiri Municipal Assembly for the year under review. The Assembly received funds from various sources for the implementation of the MTDP and by extension the 2026 Annual Action Plan. In all a total of **GH₵17,213,446.69** was received by the Assembly for the year of 2025. Table 2.9 shows the funds received from various sources by the Assembly.

Table 2.9: Update on Revenue Sources

Revenue Sources	Estimates					Performance				
	2021	**2022**	**2023**	**2024**	**2025**	**2021**	**2022**	**2023**	**2024**	**2025**
DACF	4,364,078.00	3,514,610.20	3,288,098.28	3,280,098.28	22,717,282.19	1,141,315.56	1,441,143.64	947,613.78	1,673,845.18	11,400,678.44
DACF- RFG	1,729,001.00	790,690.06	281,378.00	281,378.00	805,200.00	1,453,763.00		-	1,496,016.00	264,789.89
MP's CF	350,000.00	530,000.00	365,000	365,000.00	1,405,000.00	354,652.07	460,777.15	1,409,657.72	2,639,214.41	1,159,954.02
IGF	1,954,621.00	2,235,578.00	2,514,400	2,514,400.00	4,386,520.00	1,969,663.92	2,133,778.99	2,455,299.01	3,615,042.72	3,773,766.20
MSHAP/HIV	8,056.60	14,280.25	8,056.60	8,056.60		2014.15	16,281.05	8,728.00	6,546.00	38,375.49
PWDs CF	230,000.00	330,000.00	230,000.00	230,000.00	700,000.00	109,269.91	244,614.98	192,159.36	279,995.14	575,882.6517
GSCSP	-	-	-	-		-	-	-	-	
SRWSP	-	-	-	-		-	-	-	-	
GSOP	-	-	-	-		-	-	-	-	
UNICEF	-	-	-	-		-	-	-	-	
LEAP	-	-	-	-		-	-	-	-	
GoG Goods and Services Transfers	-	145,275.00	89,000.00			-	36,713.91	43,798.02	-	
ETC. (eg. MAG)	101,785.00	68,163.00	-	-		86,704.02	68,163.36	-	-	
TOTAL	**8,149,485.00**	**7,571,333.26**	**6,767,932.88**	**6,678,932.88**	**30,014,002.19**	**5,117,382.63**	**4,401,473.08**	**5,057,255.89**	**9,710,659.47**	**17,213,446.69**

Source: Finance Department (NAMA), 2026

From Table 2.9, it can be observed that the Assembly received funds from both internal and external sources. These external inflows comprise of intergovernmental transfers, for example, the District Assembly Common Fund, District Development Facility, Member of Parliament Common Fund, MAG amongst others. On the other hand, the internal inflows only consist of the Internally Generated Funds (IGF).

From Table 2.9 above, the Assembly received a total amount of **GH₵17,213,446.69** from all its funding sources for the year 2025 which is approximately **77.26%** more than the total amount received during the previous year **(GH₵9,710,659.47).** The Assembly was fortunate to receive more than **581.10%** of the previous DACF funds. The Assembly however collected **86.03%** of it’s targeted Internally Generated Funds. The Assembly has performed well in this regard because IGF target for the year was increased by **74.45%** compared to that of 2024. IGF collected in 2025 exceeded that of 2024 and 2023 by **4.39%** and **53.69%** respectively. The increase in IGF collected is largely due to pragmatic measures instituted to collect all building permit fees that were outstanding.

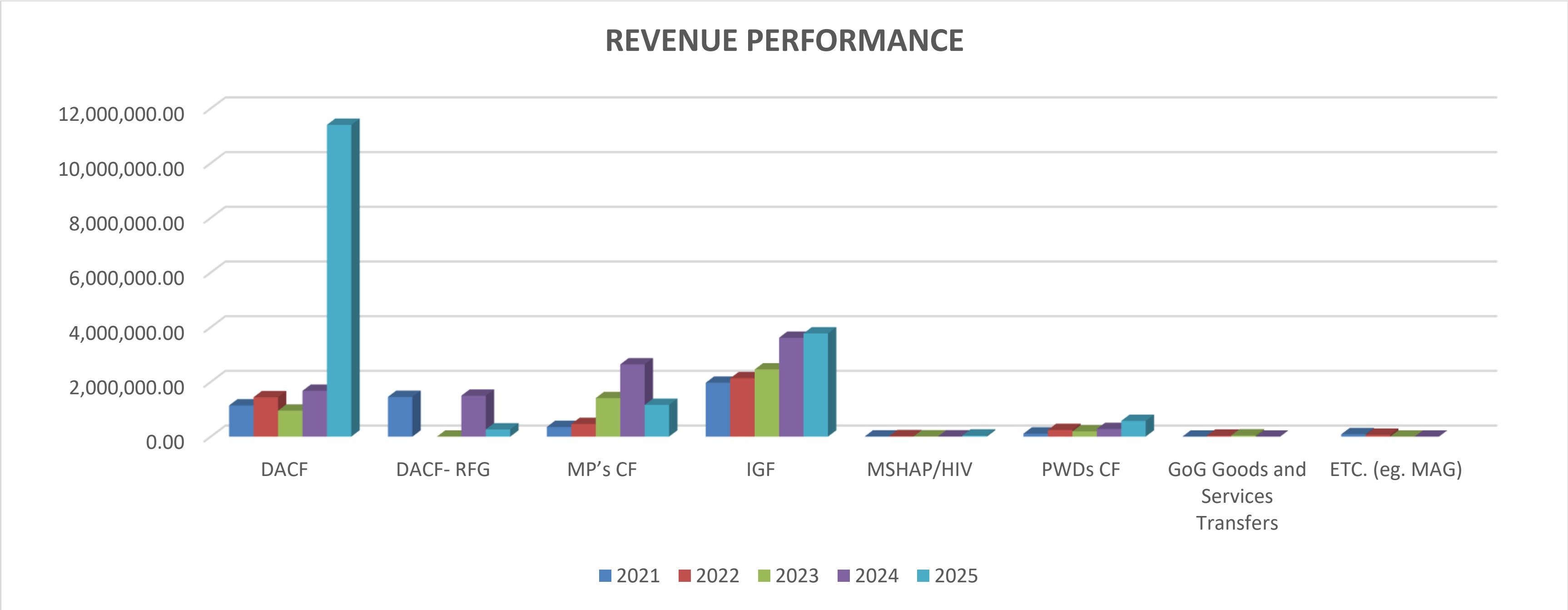


Figure 2.1 Update On Revenue Sources

The Municipality's financial landscape, as depicted in Table 2.9 and graphically showcased in Figure 2.1, offers insights into its revenue patterns over the years 2021 to 2025. The Internally Generated Fund (IGF) has showcased a consistent upward trajectory, indicating positive economic activity within the municipality. Although the actual IGF revenue for 2025 increased slightly and fell short of the ambitious target, the municipality has demonstrated resilience in revenue generation, contributing GH¢**3,773,766.20** in the face of evolving economic conditions.

Conversely, the District Assemblies Common Fund (DACF) witnessed a decline from 2022 to 2023, reaching GH¢ 947,613.78. However, the financial landscape took an unexpected turn in 2025, with the actual DACF revenue plummeting to GH¢11,400,678.44. The primary cause for this drastic turn around is governments commitment to increase the ceded funds given to the Assemblies to propel development at the local level. The government responsible for disbursing the DACF to Assemblies made strategic decisions that impacted the actual revenue for the Municipality.

The Member of Parliament's Common Fund (MP's CF) experienced growth from 2022 to 2025 and the Persons with Disabilities Common Fund (PWDs CF) both experienced growth from 2021 to 2025, underscoring a positive trend in revenue generation. However, while the MP's CF maintained this positive momentum in 2024, the PWDs CF witnessed a decline in actual revenue compared to the target.

The HIV/AIDS Fund, continuously experienced a reduction in funds with 2023 having a 100% reduction in funds and 2024 experiencing a 25% reduction in funds. In 2025 however, the story has changed with increased funds to the HIV/AIDS account to ensure the sustainability of funding sources for crucial health initiatives.

The MAG Fund experienced a notable decrease in 2023, showing a decline from its baseline. However, the actual revenue for 2023 rebounded, reaching the targeted amount. This fluctuation in funding suggests a dynamic financial situation for the MAG Fund, indicating the need for a careful assessment of the factors influencing these variations. The DACF-RFG, on the other hand, experienced a complete absence of actual revenue in 2023 as the funds were not released during that year as compared to 2024 which experienced a revenue of GH₵1,645,966.14 and 2025 which had GH₵264,789.89.

Decentralised Departments, integral to local governance, experienced fluctuations in revenue generation. The actual revenue in 2023 fell below the targeted GH¢ 88,000.00 signaling potential challenges or inefficiencies within these departments that require immediate attention.

In the broader perspective, the total revenue for the Municipality has shown variability, reaching **GH¢17,213,446.69** in 2025, falling short of the targeted **GH¢30,014,002.19**. This disparity emphasises the importance of revisiting budgetary projections and reassessing the municipality's financial strategy to align with realistic targets.

Table 2.10: Update on Annual Expenditure for 2025

Budget Items	2021			2022			2023			2024			2025		
	Approved	**Released**	**Expenditure**	**Approved**	**Released**	**Expenditure**	**Approved**	**Released**	**Expenditure**	**Approved**	**Released**	**Expenditure**	**Approved**	**Released**	**Expenditure**
Compensation	3,393,630.00	2,452,976.01	2,402,976.01	278,154.13	6,803,376.37	299,611.89	240,250.00	9,457,874.59	223,043.65	406,104.85	228,590.59	356,424.25	461,719.00	311,783	402,623.50
Goods and Services	4,534,561.00	1,212,649.48	1,212,649.48	3,282,594.61	2,833,801.03	4,620,096.58	-	3,179,521.36	3,958,804.41	4,199,873.41	4,597,207.00	6,905,470	5,921,111.62	6,226,751.99	4,821,313.02
CAPEX	**2,191,890.00**	**1,396,504.82**	**346,504.82**	1,786,453.87	1,159,957.34	1,166,846.09	2,235,127.75	1,303,321.23	394,428.65	2,793,418.00	4,866,609.77	965,317.75	22,584,689.87	3,466,754.35	1,872,137.93
Total	4,263,699.00	5,730,879.33	5,730,879.33	**5,347,202.61**	**10,797,134.74**	**6,086,554.56**	**2,475,377.75**	**13,999,815.81**	**4,576,276.71**	**7,399,396.26**	**9,692,497.36**	**8,227,212.07**	**28,967,520.49**	**10,005,289.00**	**7,096,074.45**

Source: Finance Department (NAMA), 2026

Table 2.6 gives details of the expenditure and the items on which these expenditure were incurred. Total expenditure incurred in 2025 amounted to **GH¢7,096,074.45**

The expenditure components of Assembly comprises; compensation, goods and services and investment or assets. The 2025 Annual expenditure of **GH₵7,096,074.45** is less than the 2025 Annual target of **GH₵28,967,520.49**. This implies that the Assembly spent below the expenditure target by **308.26%.** The total expenditure made in 2025 is less than the actual revenue for 2025 by **GH₵10,117,372.24.**

The Municipality's expenditure patterns, as reflected in Table 2.6 provide a comprehensive view of its financial outflows from 2022 to 2025. The Compensation expenditure, primarily linked to the Internally Generated Fund (IGF), shows a consistent downward trend from the baseline in 2021 to the actual figures in 2025. However, the actual expenditure in 2025, at **GH¢7,096,074.45** went down below the targeted **GH¢28,967,520.49**. This reduction may be attributed to prudent financial management but demands a careful examination to ensure that essential services and employee welfare are not compromised.

Expenditure on Goods and Services exhibited a steady increase from the baseline in 2021 to 2025. In 2025, the actual expenditure of GH¢4,821,313.02 fell short of the targeted (GH¢5,921,111.62) by **18.57%.** This marginal variance suggests effective cost management but warrants scrutiny to identify specific areas contributing to decreased expenses.

The Investment/Assets expenditure category shows a consistent rise from the baseline in 2021 to 2025. The actual expenditure in 2025 reached **GH¢1,872,137.93** which was far below the targeted **GH¢28,967,520.49**. This deviation is contrary to the Municipality's commitment to capital projects and asset development. However, a thorough assessment is needed to ensure these investments align with long-term development objectives.

The expenditure on Grants, specifically for the MAG, saw a substantial increase from 2021 to 2022. In 2023, the actual expenditure of GH¢2,108,734.40 fell below the ambitious target of GH¢ 4,362,631.51. This significant nonconformity requires careful scrutiny to ascertain the reasons behind the decrease in grant utilisation, ensuring optimal allocation and utilisation of available funds.

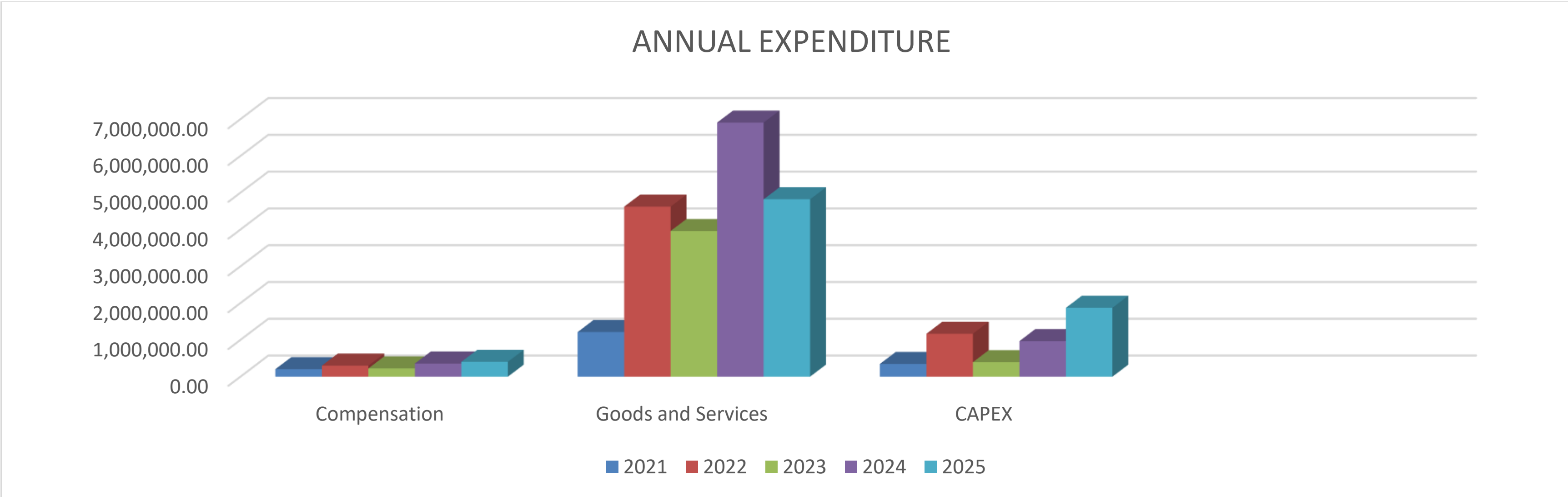


Figure 2.2 Update On Annual Expenditure, 2026

The total expenditure for the Municipality witnessed an upward trajectory from GH¢5,730,879.33 in 2021 to GH¢7,096,074.45 in 2025. However, in 2025, the actual expenditure of GH¢7,096.074.45 fell below the targeted GH¢28,967,520.49. This substantial variance necessitates a meticulous examination to understand the factors influencing the decrease and to ensure that essential services and developmental projects are not compromised.

2.5 CAPEX BUDGET

2.5.1 CAPEX Budget Performance

This section talks about the performance of capital budget in the year under review. Table 2.11 sought to analyze the unconstrained and constrained capital expenditure estimate in the plan and budget respectively. It also shows the release and expenditure. It further shows the variance between the unconstrained and constrained as well as the constrained and release. This clearly shows that the Assembly is putting in place measures to complete its capital projects.

Table 2.11 Capex Budget Performance Analysis

Project	Estimates		Released	Expenditure	Variance	
	Unconstrained (A)	Constrained (B)	C	(D)	(A-B)	C-D
GoG	6,649,670.00	16,417,961.65	5,721,347.00	2,368,850.04	(9,768,291.65)	3,352,496.96
IGF	1,507,050.00	1,020,000.00	175,604.00	21,859.00	487050	153,745.00
DONOR	1,700,000	0.00	0.00	0.00	1,700,000	0.00
TOTAL	9,856,720.00	17,437,961.65	5,896,951.00	2,390,709.04	(7,581,241)	3,506,241.96

Source: Budget Department (NAMA), 2026

2.5.2 CAPEX Budget Allocation

This section shows the capital expenditure budget allocation and the implementation of active (ongoing) projects in the Nsawam Adoagyiri Municipal Assembly. Table 2.8 shows the multi-year capital expenditure (CAPEX) throw forward and the medium-term budgetary framework annual ceiling for 2023, 2024 and 2025 respectively. It further shows the capital expenditure performance for 2025 as well as the details on capital projects for 2025 fiscal year.

Table 2.12 Capex Budget Allocation and Implementation of Active Projects

Multi-Year CAPEX throw forward			**MTBF Envelope**		**Performance**		**Details on Capital Projects, 2025**											
							Project											
Total Medium-Term Plan Estimate (plan)	Annual Estimate	Annual Estimate	Annual ceilings		Approved/ Released	Expenditure	Code	Name	Age	Original Estimate cost	Revised cost	Expenditure to date	Outstanding balance	Completion status		Time overruns	Cost overruns	Land acquisition and resettlement
														%	Picture			
2022-2025	2026	2025	2026	2025	2025	2025		Construction of 1 No. CHPS Compound with a borehole and Nurses quarters at Nkyenekyene		1,118,801.00		-	1,118,801.00	50 %				
	37,989,725.39	17,437,961.65	37,989,725.39	17,437,961.65	5,896,951.00	2,390,709.04												

		Construction of 1 No. 3 Unit Classroom block, store and staff common room at Pampamso Ningo		566,966.79		-	566,966.79	60 %				
		Completion of 1 No. 6 Units classroom block at Prisons M/A		1,108,200.63		-	1,108,200.63	85 %				
		Completion of 1 No. CHPS at Ntoaso		549,025.19		-	549,025.19	50 %				
		Completion of 1 No. CHPS at Bowkrom		664,584.39		317,340.00	347,244.39	90 %				
		Complete the renovation of Municipal Assembly		539,534.52			539,534.52					

		Block (Re-roofing of some severe leaking sheets, washrooms, patching, painting)										
		Drill and Mechanize 5 No. Borehole with a reinforced concrete overhead stand, provision and installation of 2 No. 5000ml polytanks, form and train Watson committee at Wangara new site, Fotobi, Dzatsui, Apremso, Odeikrom		462,150.00		315,000	147,150.00	100 %				
		Drill and Mechanize 5 No. Borehole with a reinforced concrete overhead stand, provision and installation of 2 No. 5000ml polytanks, form and train		462,150.00		342,891.00	119,259.00					

		Watson committee at Bankroad, Sansami, Okanta, Asiyaw, Kwafokrom and Pepraw										

Source: Budget Department (NAMA), 2026

Table 2.13 Throwford and Ceilings

Item	Amount
Capex throw Forward	**3,956,647.00**
MTBF (Ceilings)	**4,931,878.00**
Variation	**975,231.00**

Source: Budget Department (NAMA), 2026

Table 2.14 Capital Envelope Spent on Active Project

Department	Capital Envelope Amount	Amount Spent on Rollover Projects	Amount Spent on New Projects
Education	**1,675,167.42**	**-**	**-**
Health	**2,332,410.58**	**317,340.00**	**-**
Works: Water	**924,300.00**	**-**	**657,891.00**
Total	**4,931,878.00**	**317,340.00**	**657,891.00**

Source: MPCU, NAMA (2026)

Table 2.15 Estimated Cost and Cost overruns of Active Projects

Department	Total Contract Sum	Revised Contract Sum	Cost overruns	Actual Payment	Outstanding Balance	% Work Done
Construction of 1 No. CHPS Compound with a borehole and Nurses quarters at Nkyenekyene	1,118,801.00	-			1,118,801.00	50%
Construction of 1 No. 3 Unit Classroom block, store and staff common room at Pampamso Ningo	566,966.79				566,966.79	60%
Completion of 1 No. 6 Units classroom block at Prisons M/A	1,108,200.63				1,108,200.63	85%
Completion of 1 No. CHPS at Ntoaso	549,025.19				549,025.19	50%
Completion of 1 No. CHPS at Bowkrom	664,584.39			317,340.00	347,244.39	90%
Complete the renovation of Municipal Assembly Block (Re-roofing of some severe leaking sheets, washrooms, patching, painting)	539,534.52				539,534.52	
Drill and Mechanize 5 No. Borehole with a reinforced concrete overhead stand, provision and installation of 2 No. 5000ml polytanks, form and train Watson committee at Wangara new site, Fotobi, Dzatsui, Apremso, Odeikrom	462,150.00			315,000.00	147,150.00	100%
Drill and Mechanize 5 No. Borehole with a reinforced concrete overhead stand, provision and installation of 2 No. 5000ml polytanks, form and train Watson committee at Bankroad, Sansami, Okanta, Asiyaw, Kwafokrom and Pepraw	462,150.00			342,891.00	119,259.00	100%

Source: MPCU, NAMA (2026)

2.6 UPDATE ON INDICATORS AND TARGETS

This section provides an update on the core indicators and district-specific indicators as captured in the 2022-2025 DMTDP.

Table 2.14: Performance of Municipal Indicators

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline 2021	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered During the Year	Policy Recommend-Dations
	A. ECONOMIC DEVELOPMENT									
1.	**Total output in agricultural production**							i) Data collection and analysis on major commodities; Good Agricultural Practices ii) Disseminate climate change mitigation technology iii) Conduct training and agric extension services and support youth and women in agriculture	No working funds released to carry out our activities	Government and The Municipal Assembly should release funds for activities
	i. Maize	2,691.69	1,394.61	2,020.00	2,259.63	2,456.69	2,394.61			
	ii. Rice (milled),	1,417.00	2,691.69	1,394.61	992.53	1,194.61	1,502.53			
	iii. Millet	10,704.27	11,745.22	12,714.27	14,790.22	15,734.27	14,790.22			
	iv. Sorghum	15,020.00	18,446.03	17,236.51	16,562.39	13,267.56	14,246.16			
	v. Cassava	18,446.03	17,236.51	18,522.00	34,592.40	22,920.30	25,650.00			
	vi. Yam	420.00	510.00	489.00	516.00	563.30	540.77			
	vii. Cocoyam	675.00	750	902.72	593.10					
	viii. Oil palm	1,400.00	1510.00	1618.00	1478.00	1,741.14	1,652			
	ix. Cashew nut	1,808	1,974	1,912	1,707	5,127	4.943			
	x. Cotton	8,050	10,270	6,902	5,757	5684	5234			
	xi. Cattle	11,018	15,330	10,858	6,519	6524	5187			

	xii. Sheep	10,270	6,902	5,787	10,270	12,050	8,056	iv) Vaccinate 500 pets (dogs and cats) of farmers against rabies v) Vaccinate 500 local poultry (I2) and 500 small ruminants of farmers vi) Organize Farmers' Day Celebration		
	xiii. Goat	15,330	10,858	6,519	9,335	10,717	12,016			
2.	**Average productivity of selected crops (mt/ha)**									
	i. Maize	3.21	3.0	3.28	3.26	4.0	2.5			
	ii. Cassava	43.15	40.00	41.48	43.42	60.00	43.21			
	iii. Yam	19.4	20.0	22	21	25	21			
	iv. Plantain	4.4	5.5	4.9	4.37	6.0	25			
3.	**Percentage of arable land under cultivation**	51%	56%	58%	63%	65%	62%			
4.	**Number of new industries established**							i) SME High Growth Capacity Building Training ii) How to Start Your Business - Youth Entrepreneurship Program GJSP Capacity Building Training	i) Outreach programme and counselling is still becoming a serious problem due to lack of Vehicle ii) Delays in the release of funds for programmes requested from the Assembly iii) Lack of recurrent funds for	i) The Agency needs a vehicle to operate efficiently ii) Timely release of funds for programmes iii) Adequate consideration must be given to BAC clients during BDS projects.
	i. Agriculture	10	12	18	23	35	38			
	ii. Industry	0	0	1	1	3	1			
	iii. Service	1	0	3	2	5	4			
5.	**Number of new jobs created**									
	i. Agriculture	350	365	401	416	450	455			
	ii. Industry	19	22	16	24	240	121			
	iii. Service	10	16	23	45	500	68			

									running the office. iv) Inadequate consideration for BAC clients during BDS projects.	
6.	**Percentage Change In IGF**	10.1%	7.2%	13.5%	3.2%	5%	4.2%	i) Implement Revenue Improvement Action Plan (RIAP) ii)Organized educational campaigns on building permit acquisition and property rate payment iii) Conduct 2 No. Revenue Monitoring & Market Verification	i) Inadequate finance to implement all strategies in the RIAP ii) Inadequate resources to embark on educational campaigns monthly	i) Provision of enough resources by Government and Assemblies ii) Organizing educational campaigns by Ministry of Information on paying taxes to Assembly
B. SOCIAL DEVELOPMENT										
7.	**Net enrolment ratio**							Enrollment drive We ensured a welcoming learning	Challenge in the right starting age	Awareness in the community on the need for the right starting age into formal education.
	i. KG	92.1%	89.27 %	68.58%	68.58%	70.5%	69.3%			
	ii. PRIMARY	129.5%	109.4 %	93.25%	93.25%	95.25%	94.5%			

	iii.	JHS	80.5%	113.98 %	75.31%	78.31%	80.05%	77.8%	environment to motivate learning.	Relocation of families, other social vices
8.	**Gender Parity Index**									i) Educational awareness. ii) Community engagement
	i.	KG	0.96	0.99	0.96	1.00	1.00	1.00	i) Mock ii) BECE Sumit for final years		
	ii.	PRIMARY	0.97	0.97	1.01	1.00	1.00	1.00			
	iii.	JHS	0.96	0.97	1.09	1.00	1.00	1.00		Truancy on the part of students	Enforcement of educational policies
	iv.	SHS	0.95	1.03	1.01	1.00	1.00	1.00	Monitoring		
9.	**Completion rate**										
	i.	KG	134.3%	124.98 %	111.73 %	111.73 %	100%	112.5%		Mainly due to Sick leave and maternity leave	Enforcement of educational policies
	ii.	PRIMARY	120.7%	122.52 %	120.08 %	120.08 %	100%	119.6%			
	iii.	JHS	74.3%	99.22 %	113.4%	113.4%	100%	112.2%			
	iv.	SHS	64.3%	**72.0**	**73.0**	**86.0**	**72.0**	**72.0**			
10.	**Pass Rate**										
		JHS	83.6%	90.8%	93.6%	97.8%	100%	N/A			
		SHS	92.2%	85.6%	87.6%	89.9%	100%	N/A			
11.	**Teacher Absenteeism Rate**										
	i.	KG		5%	4%	4%	3%	2%			
	ii.	PRIMARY		5%	5%	5%	3%	2%			
	iii.	JHS		7%	5%	5%	2%	2%			
	iv.	SHS		7%	5%	5%	3%	3%			

12.	**Pupil-Teacher Ratio**								Increase in enrollment	The need for expansion of educational facilities.
	i) KG		1:19	1:20	1:20	1:20	1:25			
	ii) PRIMARY		1:31	1:35	1:35	1:35	1:40			
	iii) JHS		1:18	1:25	1:25	1:25	1:35			
	iv) SHS		1:30	1:30	1:30	1:30	1:35			
13.	**Number of new health facilities constructed By category**									
	i. CHPS Compound	0	0	0	1	3	1	Completion of all on-going CHPS Project before starting new ones	Late release of District Assembly Common Fund	Timely release of District Assembly Common Fund to complete projects
	ii. Clinic	0	0	0	0	1	0			
	iii. Health Centre	0	0	0	0	1	1			
	iv. Polyclinic	0	0	0	0	1	0			
	v. Hospital	0	0	0	0	1	0			
14.	**Proportion of health facilities that are functional**									
	i. CHPS Compound	100%	100%	100%	100%	100%	100%	Completion of all on-going CHPS Project before starting new ones	Late release of District Assembly Common Fund	Timely release of District Assembly Common Fund to complete projects
	ii. Clinic	100%	100%	100%	100%	100%	100%			
	iii. Health Centre	100%	100%	100%	100%	100%	100%			
	iv. Polyclinic	100%	100%	100%	100%	100%	100%			
	v. Hospital	100%	100%	100%	100%	100%	100%			
15.	**Prevalence of Malnutrition (Institutional)**							i) Food Demonstrations ii) Vitamin A supplementation	i) Financial Constraints and lack of logistics to carry out	i) Prioritization of sustainable financing and logistical support for nutrition services
	i. Wasting	0	0	0	0	0	No wasting			
	i) Underweig ht	0.9	0.3	0	0.1	0.9	0.41%			

ii) Stunting	0.9	0.9	10%	0.1	0.9	No stunting	iii) Management of malnourished children iv) Weekly presentation on causes and prevention of maternal mortality v) Communities engagement on the causes and prevention of maternal mortality vi) Supportive supervision to the various facilities	service delivery ii) Logistics	
iii) Overweight	0	0	0	0	0	0.11%			
16. Maternal mortality ratio (Institutional)	26/100,000 Live births (2 deaths)	57/100,000 Livebirths	34/100,000 Live births (2 deaths)	64/100,000 Livebirths	32/100,000 Livebirths	74/100,000LBS (5 deaths)			
17. Malaria Case Fatality (Institutional)									
i. District	0.56% (2 Deaths)	0.28% (1 Death)	0	0.84% (3 Deaths)	0	0			
ii. Under Five	0	0.5	0.05%	0.3	0	0			
iii. Women between 15-49	0.56% (2 Deaths)	0.28% (1 Death)	0.8% (3 Deaths)	0.56% (2 Deaths)	0.81% (3 Deaths)	0			
18. Proportion of Population who have tested positive for Covid-19	0.12 (138 Positive Cases)	0.01 (24 Positive Cases)	0	0	0.12 (138 Positive Cases)	0			
19. Number of Public Health Facilities	37	37	37	38	40	39			
20. Number of Public Health Professionals	128	135	133	137	130	134			
21. Proportion of Population with Valid NHIS Card									

	i.	Total (by sex)	M=25.7 % F=29.9%	M=22. 2% F=33.3 %	M=26.5 % F=30.5 %	M=27.9 % F=32.0 %	M=3.9 % F=14.5 %	M=122.8 % F=135.9 %	i) Special registration exercise (new members, mobile renewal, link NHIS card) ii) LEAP Registration iii) Meeting with Service Providers	i) Breakdown of printer that delayed the program ii) Some LEAP beneficiaries could not come to be registered iii) Service providers were challenged with no evidence of visit, date mismatch, drugs substitution and abbreviation on forms.	iv) Provision of printers and tools to the Scheme v) Enough sensitization before program is held vi) Thorough supervision should be done at the facilities by the scheme. Claims should also be paid promptly to Service Providers by the Scheme
	ii.	Indigents	3.3%	1.3%	2.7%	9.6%	4.0%	208.2%			
	iii.	Informal	20.9%	21.3%	20.9%	19.4%	22.4%	19.0%			
	iv.	Aged	3.2%	2.6%	2.5%	2.2%	1.5%	2.1%			
	v.	Under 18 years	19.8%	23.0%	23.5%	23.3%	10.9%	26.7%			
	vi.	Pregnant Women	2.6%	2.5%	2.8%	2.8%	2.8%	2.3%			
	vii.	SSNIT (Contributors)	5.7%	4.6%	4.9%	3.2%	2.9%	0.3%			
22. Number of Births and Deaths Registered											
i.	ii.	Births (By Sex)	M= 1500 F= 2,100 T= 3,600	M= 2000 F= 2,000 T= 4000	M= 1500 F= 2,100 T= 3,600	M= 2000 F= 2,000 T= 4000	M= 2100 F= 3,500 T= 5600	M= 2500 F= 2500 T= 5000	i) Support sensitization and other related programs for effective registration of births and deaths in The Municipality	Lack of resources to help with sensitization exercises (P.A System and Banners)	i) Provision of enough resources to aid in sensitization ii)Public policy on providing birth certificate to newly borns
iii.	iv.	Death (Sex, Age Group)	(0-16) M= 3 F= 1 T= 4 (16-64) M= 150	(0-16) M= 6 F= 6 T= 12 (16-64)	(0-16) M= 3 F= 1 T= 4 (16-64) M= 150	(0-16) M= 6 F= 6 T= 12 (16-64) M= 200	(0-16) M= 7 F= 5 T= 12 (16-64) M= 200	(0-16) M= 5 F= 5 T= 10 (16-64) M= 200			

		F= 200 T= 350 (64+) M= 200 F= 200 T= 400	M= 200 F= 200 T= 400 (64+) M= 150 F= 200 T= 350	F= 200 T= 350 (64+) M= 200 F= 200 T= 400	F= 200 T= 400 (64+) M= 150 F= 200 T= 350	F= 250 T= 450 (64+) M= 100 F= 100 T= 200	F= 270 T= 470 (64+) M= 200 F= 200 T= 400	ii)Organize outreach registration exercises (Mobile Registration).		
23. Percentage of Population with Sustainable Access to Safe Drinking Water Sources								10 No. Boreholes have been constructed	Non availability of vehicle for regular field work	Readily available vehicle for the team is recommended
	i. District	80.6%	83.6%	84.1%	84.5%	90%	86.3%			
	ii. Urban	100%	100%	100%	100%	100%	100%			
	iii. Rural	61.2%	67.1%	67.1%	68.3%	70%	75%			
24. Proportion of Population with Access to Improved Sanitation Services								i.) Food safety and Hygiene, Premises inspection, Slaughter house duties, Supervision and monitoring burials ii.) Law enforcement, Health education and promotion, Undertaken clean -up exercises,	i.) Lack of vehicle and motor-bikes to work with ii.) Lack of public pound in the municipality iii.) Political and other opinion leaders' interference, late released of funds	i.) The management of the Assembly should provide the Unit with pick - up and motor-bikes for effective service delivery. ii.) The Assembly mgt should put in measures to ensure that the disruptors allow us to work as required by law. iii.) The management of the Assembly should construct
	i. District	360	480	515	430	450	327			
	ii. Urban	245	236	263	266	275	199			
	iii. Rural	115	244	252	164	175	128			

								supervision and monitoring iii.) Supervision of construction of approved household toilets, evacuation of refuse dump sites	iv) Lack of some facilities in the slaughter house	animal's pounds in the municipality for the control of stray animals.
25. Recorded Cases of Child Abuse										
	i. Child trafficking	0	0	0	0	0	0	i) Mobilization of women's group and youth for entrepreneurship skills and leadership skills ii)Sensitization programmes on child rights & child protection issues iii) Organize home visits to educate women & family members on home management, Gender based	i) Delay in the release of GOG funds. ii)Lack of departmental vehicles for field work.	i) Refresher courses and Workshops should be conducted for staffs periodically ii)Timely disbursement of funds iii) Collaborate more with other departments and agencies such as the Ghana Health Service, NHIS, NPOs, NCCE, GES iv) Computers and accessories, as well as a colour printer should be purchased for the Department to facilitate smooth reporting
	ii. Child Labour	0	0	0	0	0	1			
	iii. Sexual abuse	0	0	1	1	0	0			
	iv. Emotional abuse	0	0	0	2	0	1			
	v. Neglect	0	0	1	1	0	0			
	vi. Early marriage	0	0	0	0	0	0			
	vii. Female genital mutilation	0	0	0	0	0	0			
	viii. Family-child separation	0	0	0	1	0	0			

								violence, child rights and child protection issues iv) Sensitization programmes held on child rights and protection issues		
26. Percentage of Road Network in Good Condition										
	i. Total	56%	62%	65%	73%	100%	80%	i) Grading works ii)Gravelling and Spot improvement iii) Replacement of damaged concrete slaps	i.) Lack of adequate funds to execute enough road projects in the municipality ii.) Lack of office equipment such as computer, printers, scanners, etc. iii.) Lack of robust official vehicle for supervision	i.) The Municipal Assembly and the Ghana road funds should undertake more routine and periodic maintenance projects ii.) The office of the roads department should be well-equipped with modern office equipment iii.) Provision of robust office vehicle for regular supervision and monitoring of on-going works.
	ii. Urban	31%	35%	41%	44%	55%	48%			
	iii. Rural	21%	23%	25%	27%	45%	32%			

									iv.) Building in the right - of – way v.) Damping of refuse in the drains or in the streams	
27. Percentage of Communities covered by Electricity										
	i. District	84%	88%	90%	92%	100%	95.6%	Acquire and install 20No. Street Lights with Angle Bars and Photo Cell	Inadequate funds to procure and install street lights with angle bars and photo cell throughout the Municipality	Provision of funds by government to supply street lights and photo cells to all communities within the Municipality
	ii. Urban	53%	55.2%	57.1%	58.2%	60%	59.6%			
	iii. Rural	31%	32.8%	33.4%	35.5%	40%	38.7%			
28. Recorded Cases of Crime										
	i. Rape	8	3	0	4	6	5	i) Surveillance ii)Public Sensitization iii) Community engagement programs	i) Inadequate funds ii)Lack of public information iii) Inadequate fuel	i) Provision of adequate funds ii)Adequate support by Assembly and government
	ii. Armed robbery	18	0	0	8	4	5			
	iii. Defilement	6	13	0	11	24	9			
	iv. Murder	2	1	5	0	4	7			
	v. Drug trafficking	0	0	0	0	0	0			
	vi. Peddling	0	0	0	0	0	0			
	vii. Drug abuse	0	0	0	0	0	0			

	viii.	Domestic violence	44	11	0	19	60	14			
29. Number of Communities Affected by Disaster											
	i.	Bushfires	1	1	1	0	1	0	i.) Celebration of International Day For Disaster Risk Reduction (IDDR) ii.) Food Safety and Hygiene and Enforcement Program with Environmental Health and Sanitation Unit (EHSU)	i.) Late release of funds ii.) Lack of vehicle to carry out the exercise	i.) Recommend Timely release of funds ii.) Provision of vehicles
	ii.	Floods	10	10	10	0	10	1			
	iii.	Wind/Rains Storms	20	23	23	0	10	0			
	iv.	Domestic Fire	5	5	6	6	6	2			

30. Percentage of Annual Action Plan Implemented	91.1%	92.7%	93.5%	86.6%	100%	91.2%%	i) Quarterly monitoring of Projects. ii) Quarterly meetings with Departments to follow up on Programmes being implemented	i) Inadequate finance to fully complete some outstandin g programm es and projects ii) Inadequate financial resources to frequently monitor projects and programm es	i) Timely release of the DACF to help complete outstanding projects ii) Assemblies providing the needed resources for frequent monitoring
C. INTEGRATED SOCIAL SERVICES INDICATORS									
i. Number of trainings conducted on ISSOP's	0	0	0	0	0	0			
ii. Proportion of case workers trained in child protection and family welfare	0	0	0	0	0	0			
iii. Number of child violence cases	50	10	8	15	16	9			

	benefitting from social welfare/social service							i) Social enquiries and counselling ii) Child and family welfare cases, ECDC/RHC monitoring/Family Tribunal/ Juvenile court/ Education/ NHIS registration iii) Education in communities iv) LEAP beneficiaries mobilization v) LEAP payments and reassessment/ Education		
	iv. Number of children reached by social work/social services	60	45	33	15	700	2,106			
	v. Number of people reached with child protection and SGBV information	300	485	496	550	800	15,408			
	vi. Number of LEAP household members on NHIS	545	457	457	485	485	485			
	vii. Number of households with adolescent girls benefiting from LEAP	60	70	75	97	100	109			
	viii. Number of outreach visits to communities with LEAP households	3	9	15	6	33	33			
	ix. Number of referrals received from GHS	23	30	78	150	140	119			

	x.	Proportion of referrals receiving adequate follow-up	5	8	10	150	5000	7,360	vi) NHIS registration, Prisons Aftercare, RHC monitoring, Family Tribunal/ Juvenile court and hospital welfare cases vii) NHIS registration of LEAP beneficiaries viii) Monitoring undertaken by DSW Head Office, DSW, ERCC, LMS, Accra ix) SSSC, RT & MLIC x) ECDC/RHC monitoring, Child and family welfare cases,		
	xi.	Number of DSWCD's that have shared their MMDA's LEAP Household data with both NHIS and GHS	1	0	0	1	1	1			
	xii.	Number of regional intersectional monitoring visits conducted	3	4	6	1	1	4			
	xiii.	Number of meetings organised to discuss integrated services	3	5	4	4	2	9			
	xiv.	Number of girls reached by prevention and care services	120	628	900	304	703	1,321			
	xv.	Number of CP/SGBV cases referred to other services and followed up	2	4	5	8	2	3			

	xvi. Number of NGOs, including RHCs, trained	2	2	3	7	3	1	hospital welfare xi) Home and Child studies		
	xvii. Number of children in RHCs profiled and reunified	2	4	5	1	1	4			
	viii. Proportion of sub-standard RHCs closed	0	0	0	4	2	9			
	xix. Number of children placed in foster care	1	1	0	0	2	0			
	xx. Proportion of population with access to basic drinking water sources	80.6%	83.6%	83.9%	84.1%	85%	86.1%			
	xxi. Proportion of population with access to improved sanitation services	61.7%	69.4%	70.2%	71.7%	80%	74%			
D. DACF INDICATORS										
1. Percentage coverage of portable water										
	Percentage coverage of portable water under									
	ii. Community water and sanitation agency	61.2%	67.1%	67.1%	68.2%	70%	68.2%			

	iii. Ghana Water Company	40.2%	47.1%	47.1%	48.2%	50%	48.5%			
2. Population data		155,597	157,402	159,235	161,079	162,931	162,931			
3. Total kilometers of Tarred roads										
	i. Urban	83.7	92.5	103.6	112.7	120	117.9			
	ii. Feeder	115.3	120.8	124.6	133.8	150	142.2			
4. Number of public Health facilities		37	37	37	38	40	39			
5. Number of Public Health Professionals		128	135	133	137	130	134			
6. Number of KG, Primary and Junior High		55 56 53	55 56 53	60 60 54	61 61 55	70 70 61	60 60 54			
7. Number of Classrooms										
	i. KG	111	111	111	111	130	111			
	ii. Primary	399	399	399	399	420	399			
	iii. JHS	210	210	210	210	250	210			
	iv. SHS	51	51	51	95	100	95			
8. Enrolment										
	i. KG	3845	3779	3572	3432	3450	3051			
	ii. Primary	15405	16144	16083	16151	16200	15944			
	iii. JHS	7929	8297	9091	9361	9400	9473			
	iv. SHS	1466	1379	1510	1521	1629	1629			

9. Number of Trained Teachers										
	i. KG -Male -Female	12 275	12 275	12 275	12 275	12 275	5 218			
	ii. Primary -Male -Female	207 459	207 459	207 459	207 459	122 469	122 469			
	iii. JHS -Male -Female	316 277	316 277	316 277	316 277	329 295	329 295			
	iv. SHS -Male -Female	167 82	167 82	167 82	167 82	167 82	167 82			

Table 2.16: Performance of Specific Indicators

Indicator Classification	Performance Implication
Social Development	The Municipality set indicators that are specific to its goals and objectives. The social indicators covered education, health and social development issues. Monitoring and evaluation was highly enhanced in 2025 at all levels. This meant that the need to ensure proper delivery of education is of priority to the Municipality. This achievement was partly due to the introduction of the new curriculum in basic schools which brought in its wake enhanced monitoring geared towards the implementation of new curriculum. The Municipality recognize the impact of social issues on the achievement of equality for all, hence a lot of attention was paid to ensure the high performance of the indicators.
Economic Development	The economic indicators saw a lot of people within the municipality benefitting from credit grants that woud help them build their businesses. Sixty (68) youths have been engaged in both the old and new modules of the youth employment agency programmes. These programmes cut across ICT skills, baking, plumbing, beauty care, hair dressing, painting and apparel. These youths benefitted from skills, apprentiship and entreprenueral training. These economic interventions are geared towards improving the informal sector. The Agric sector also major intervention with farmers benefitting greatly from the Feed Ghana Project. The Agric department could not achieve its target in fertilizer distribution due to delay in release of funds from the ministry.
Environment, Infrastructure and Human Settlement	The Assembly supported the planting of about 10,000 trees in endangered areas in 2025 through the Greening Ghana campaign. This is in accordance with the goal of creating a resilient environment within the Municipality. New markets were opened within the municipality to enhance the informal sector. In order to improve the addressing systems, over 7200 houshold has been put on the digital addressing system.
Governance, Corruption, And Public Accountability	The IGF base of the Municipality increased from GH¢3,615,042.72 to GH¢3,773,766.20. Community durbars have been organized to educate the people on the policies and programmes of the Assembly.

Source: MPCU, NAMA 2026

2.7 HEALTH INDICATORS OF NSAWAM ADOAGYIRI

In line with SDG 3 which is to ensure healthy lives and promote well-being for all at all ages, the Assembly is supporting the District Health Administration to undertake precautionary and medicinal disease control programmes such as National Immunisation Day (NID), community based surveillance and control of neglected tropical and emerging diseases.

2.7.1 Disease Surveillance

Table 2.17: Epidemic Prone Diseases from 2023-2025

INDICATOR	2023	**2024**	**2025**
MEASLES	21	15	**12**
CSM	7	0	**0**
Cholera	0	3	**0**
Y/ FEVER	4	5	**5**
AFP	2	1	**1**
NNT	0	2	**1**

Source: MHD- NAMA,2026

The table shows number of cases reported per each Epidemic Prone Disease, comparing number of cases recorded. CSM and Cholera cases were not recorded in 2025. Yellow fever cases didn't increase with still five (5) cases recorded in 2025. AFP and NNT only recorded one case each. Measles had dropped with cases detected from 15 incidences to 12.

Table 2.18: TB case Detection and classification:

INDICATORS	**2023**	**2024**	**2025**	
Total cases	**109**	**103**	**96**	
Pulmonary Positive	**83**	**76**	**62**	
Pulmonary Negative	**26**	**26**	**34**	
Extra Pulmonary	**0**	**1**	**0**	
MDR	**3**	**4**	**5**	

Source: MHD- NAMA,2026

From the table it is observed that the number of cases decreased rapidly in the year 2025 as compared to 2024 and 2023 and the smear positives kept increasing as the cases increased, but the smear negative decrease in 2024 as compared to the number of cases registered. This means that there are more TB cases within the populace, symptom screening and lab investigation have to be done accurately and effectively to detect more cases. TB Treatment Outcome is always measured for the previous year, because the outcome for the current year cannot be determined for cases that were registered from June to December of that same year. From the table above, cure rate increased from 35.8% in 2024 to 62.5% in 2025. The death rate decreased from 10% to 4.8% in 2025.

Table 2.19: Trend of Malaria Cases 2032-2025

Indicator	**2023**	**2024**	**2025**
Total Suspected Malaria cases	69230	62527	**92719**
Total tested	68606	61725	**92607**
Total Confirmed Malaria cases	29799	28513	**41511**
Malaria under 5yrs (confirmed)	10305	7190	**10074**
Malaria in Pregnant women (confirmed)	602	436	**531**
Treated but not tested	589	298	**112**
Neonatal malaria cases	2	21	**12**
Total death due to malaria	2	0	**0**
Severe malaria lab confirmed	1	0	**16**
Severe malaria non lab confirmed	0	7	**10**

Source: MHD- NAMA,2026

The table above shows malaria indicators for 2023 compared with 2024 and 2025. It shows that, total OPD malaria cases increased from 2023 to 2025. This may be as a result of people not adhering to preventive measures prescribed to them.

During the period, total malaria cases confirmed increased from 29,799 in 2023 to 41511 in 2025, malaria cases in pregnant women also increased during the same period. Malaria cases among under five also increased from 7,190 to 10,074 but did not record any death for the year under review.

2.7.2 Reproductive and Health Care Services

Table 2.20: Antenatal Registrants By Sub- Municipals

SUB-MUNICIPAL	2023	2025	2025		
	ANC REG.	ANC REG.	2025 TARGET	ANC REG.	COV. (%)
ADOAGYIRI	1227	1173	1323	1267	96%
DJANKROM	523	527	1053	500	47%
DOBRO	318	371	581	324	56%
FOTOBI	568	453	714	601	84%
KWAKYEKROM	151	134	523	114	22%
NSAWAM	4022	3780	1074	3763	350%
PANPANSO	551	553	356	578	162%
MUNICIPAL	7360	6991	6541	7147	109%

Source: MHD- NAMA,2026

Table 2.10 describes the Municipality trends of Antenatal registration from 2023 to 2025. The figure below describes the Municipality trends of Antenatal registration from 2023 to 2025. The Municipality recorded 113.4% as ANC Registrants. Adoagyiri, Dobro, Djankrom, Kwakyekrom, and Panpanso could not meet their target nevertheless the Municipality achieved its target. ANC Sub-performance details by towns can also be found in Appendix 3.

Table 2.21: Teenage/Adolescent Pregnancy

SUB-MUNICIPAL	2023	2024	2025		
	TEEN PREG.	TEEN PREG.	TOTAL ANC REGISTRANTS	TEEN PREG.	COV. (%)
ADOAGYIRI	29	93	1267	78	6.2
DJANKROM	19	30	500	21	4.2
DOBRO	7	24	324	18	5.5
FOTOBI	23	25	601	31	5.2
KWAKYEKROM	9	18	114	13	11.4

NSAWAM	735	216	**3763**	193	5.1
PANPANSO	36	69	**578**	67	11.6
MUNICIPAL	**858(13.2%)**	**475**	**7147**	**421**	**5.9**

Source: MHD- NAMA,2026

Table 2.21 shows the adolescent pregnancy trends in the Municipality. There has been a slight decrease of recorded cases. The Municipal had a reduced coverage with Kwakyekrom and Panpanso Sub-Municipals exceeding 10% coverage. These sub-municipals will need a collective intervention of stakeholders to reduce the coverage of teenage/adolescent pregnancies. Graphical representation of Teenage pregnancy by sub-municipal is illustrated in Appendix 4.

Table 2.22: Skilled Delivery By Sub-Municipal

SUB-MUNICIPAL	**2023**	**2024**		
	DEL.	**DEL.**	**2025 TARGET**	**DEL.**
ADOAGYIRI	513	442	1323	431
DJANKROM	223	245	1053	259
DOBRO	81	112	581	97
FOTOBI	406	313	714	388
KWAKYEKROM	41	35	523	44
NSAWAM	5578	5121	1074	5279
PANPANSO	346	289	356	246
MUNICIPAL	**7188**	**6557**	**6541**	**6744**

Source: MHD- NAMA,2026

The figure above describes the Municipality trends in skilled delivery from 2023 to 2025. In the period under review, the Municipality recorded 101.4% as deliveries attended by skilled personnel. Comparatively, Fotobi, Djankrom and Nsawam sub municipalities witness increase in skilled delivery whiles Adoagyiri, Kwakyekrom, and Dobro saw a declined in skilled delivery. Nevertheless the municipality exceeded its target.

2.8 NADMO

2.8.1 Public Education

In the period under review, Zonal officers used community information centres and organized mini community durbars to undertake public education/sensitization programs on disasters; their causes, effects and prevention as well as carry out their activities.

2.8.2 Green Ghana Day Celebration

Nsawam Adoagyiri Municipal Assembly embarked on a two days' "Green Ghana Day" celebration. The main activities included: Capacity building workshops; Media engagements; Sensitization on climate change within schools and communities; and Seedlings distribution and tree planting. The outcome of the Program included:

- ✓ Seedlings distributed to various stakeholders within the Municipality;
- ✓ Education of participants on the climate change challenges facing the continent;
- ✓ The development of climate action messages for young students; and
- ✓ A resolution by leaders of the Municipal Assembly to institute new measures for waste management

Sensitization programs on rain/windstorm disaster was carried out in all seven (7) zones especially in zone two (2) where this occurrence is very rampant. Members of the Apesika Co-operative Pineapple Growers and Marketing Ltd. at Fotobi were educated on the effects of rain / windstorm and prevention.

The members of this group were advised to seek the services of good and qualified carpenters in roofing their buildings and also plant trees in their communities to serve as windbreak.

The climate action week was a major success due to the active participation of major stakeholders.

2.8.3 Road Safety Campaign

During the celebration of the 2025 International Day for Disaster Reduction (IDDR) , NADMO organized a road safety program for trotro and taxi drivers at the Mobil taxi rank to remind them on the carnage on our roads and equip them with defensive driving techniques to safeguard lives and properties at all times.

The Municipal Chief Executive also organized road safety programs for Okada operators from various parts of the Municipality at the Assembly conference hall to sensitize them desist from riding recklessly on major roads, provide helmet for their passengers, and also adhere to traffic regulations. It was also to equip them with defensive riding techniques to safeguard lives and properties at all times. This was done in collaboration with the Municipal Urban Roads Department.

2.9 UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES IN ANNUAL PROGRESS REPORT 2025

This section of the report provides an update on Critical Development and Poverty Interventions in the Nsawam Adoagyiri Municipality. Table 2.11 indicate some interventions aimed at reducing vulnerability and increase opportunity for all.

Table 2.23: Critical Development and Poverty Issues in 2025

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No of Beneficiaries	
			Targets	**Actuals**
Ghana School Feeding Programme	GH₵2.00 per child	-	24489	24489
Capitation Grants	625,833.33	625,833.33	29099	29099
Livelihood Empowerment Against Poverty (LEAP) programme	214.812.00	214.812.00	485	457
National Health Insurance Scheme	1,243,658.00	1,000,000.00	162,931	**93,366**
24 Hour Economy Initiative	3,579,304.65	2,829,304.65	162,931	N/A
Free SHS Programme	3,765,545.02	3,765,545.02	4225	4225
Youth Employment Program	68,000.00	13,600.00	68	68
Payment of monthly allowance to Assembly Members	655,200.00	109,200.00	42 Assembly Members	42 Assembly Members

Source: MPCU Secretariat (NAMA), 2026

The provided table outlines the allocation and actual receipts for initiatives aimed at addressing critical development and poverty issues within the Municipality. The assessment of these programmes provides valuable insights into the alignment between allocated funds, actual receipts, and the impact on targeted beneficiaries.

The Ghana School Feeding Programme, allocated at GH¢ 2.00 per pupil, received GH¢ 27,273.6, which caretake for 24,489 pupils. The actual reach fell short of the targeted 25,033 pupils due to the limitations imposed by the allocated funds. This discrepancy underscores the importance of adequate funding to meet the programme's ambitious targets and ensure that more school-going children benefit from the nourishment provided by the initiative.

For the period under review, a total amount of GH¢ 625,833.33 was received as Capitation Grants for the support of 29,099 beneficiaries. This reflects efficient financial management in ensuring that educational institutions receive the necessary support for the education of their students.

While the NHIS allocation of GH¢1,243,658.00 faced a shortfall in actual receipts by GH¢243,658.00. Actual receipts amounting to GH¢ 1,000,000.00, it still contributed to the health coverage of 93,366 individuals out of the targeted 155,528. This amount covers both Nsawam Adoagyiri and Akuapem South Municipality respectively operating with 47 health facilities, out of which 23 of them were in the Nsawam Adoagyiri.

The LEAP Prgram received an allocated amount of GH¢214.812.00.00. The LEAP programme effectively reached 457 beneficiaries out of the intended 485. This indicates an impactful implementation strategy, positively influencing the livelihoods of vulnerable individuals.

The 24 Hour Economy Initiative faced challenges, with no actual receipts at the time. The programme has been through the planning stage for the past one year and will be kicking forward with implementation very soon.

The Youth Emplotment Agency Programme received an amount of GH₵13,600 out of the targeted GH₵68,000 for the training of youth within the municipality. The targeted number of youth was 500 but the resources available could only support 68 at the time. The youth were trained and equipped in skills such as ICT, baking, plumbing.beauty care, hair dressing and painting.

From the table, the Free SHS programme received its full allocation of GH¢3,765,545.02 ensuring the successful implementation of the Free SHS programme for the year under review, which benefitted 4225 pupils. This programme showcases a positive alignment between allocation, actual receipt, and target achievement, reinforcing its impact on promoting education accessibility.

While some programmes demonstrated effective utilisation of allocated funds and achieved their intended targets, others faced challenges such as shortfalls in actual receipts, resulting in a lower number of beneficiaries. A comprehensive review of the implementation processes is necessary to address these challenges and ensure that critical development and poverty alleviation programmes have the desired impact on the Municipality's residents. The report highlights the successes and challenges, providing a foundation for informed decision-making and improvements in programme execution.

Table 2.24a: Human Resource Capacity

Departments	Requirements		Actual	Gap (Min - Actual)	% Covered
	Minimum	Maximum	2024		
TRANSPORT	11	22	8	3	72.7
NADMO	40	45	38	2	95
Urban Roads	13	22	11	8	38.5
Works	57	84	24	35	38.6
Physical Planning	17	24	7	11	35.3
Statistics	2	3	3	-1	150
Human Resource	3	4	6	-3	200
Social Welfare	10	13	12	-4	140
Agriculture	52	78	13	37	28.8
Finance	28	45	7	7	75
Birth & Death	5	8	4	-1	80
BAC	5	8	2	-3	40
Health	450	480	367	83	81.5
Education	415	450	406	9	97.8
Central Administration -	116	161	114	28	75.86
Total	**1,224**	**1,447**	**1,005**	**211**	**82.1**

Source: Human Resource Department (NAMA), 2026

From Table 2.11a, it can be realized that some of the Departments are understaffed whilst others are overstaffed. Departments such Transport, Works, Urban Roads, Agriculture, Central Administration and Finance only have between 19.3% to 75.9% of their staff. Departments that are overstaffed include Human Resource, Social Welfare, Statistics, BAC and Birth and Death. In the entirety, the entire Municipal Assembly has 82.1% coverage of its staff.

Table 2.24b Staff Strength of MMDA's

Name or type of the capacity Development	Venue/ Location	Purpose of the Programme	Source of Funding	Target group	Facilitators	No. of Beneficiaries		
						Total	Male	Female

LGS Protocols, By-Laws, Act 936 and Client Service Charter	Nsawam Adoagyiri Municipal Assembly Hall	To enhance officers' knowledge on LGS Protocols, By-laws, Act 936, and the Client Service Charter of the Assembly.	IGF	Newly posted, Newly recruited and all staff	Municipal Coordinating Director & Municipal Human Resource Manager	103	62	41
Revenue Mobilization Strategies	Nsawam Adoagyiri Municipal Assembly Hall	To enhance the knowledge of Revenue Collectors on Revenue Mobilization	IGF	Revenue Collectors	Municipal Finance Officer, Head of Internal Audit, Revenue Head	55	31	24
Orientation Programme	Nsawam Adoagyiri Municipal Assembly Hall	To equip them with a clear understanding of their roles& responsibilities, applicable laws & regulations, ethical standards. Revenue collection procedures and customer service expectations	IGF	Newly recruited commission collectors	Municipal Finance Officer, Head of Internal Audit, Revenue Head & Municipal Human Resource Manager	25	14	11
Refresher Training on Environmental Health & Sanitation	Nsawam Adoagyiri Municipal Assembly Hall	To Strengthen the capacity of Environmental Health &Sanitation officers to effectively enforce sanitation standards and promoted a clean, healthy, and safe environment.	IGF	Environmental Health & Sanitation Unit	Municipal Environmental Health Officer	30	10	20
Refresher Training on Inter-sectoral standard operating procedures (ISSOPs), SWIMS, Community Facilitation toolkits, Social Case work	Nsawam Adoagyiri Municipal Assembly Hall	To enlighten officers to effectively deliver social protection services and promote sustainable community development	IGF	Social Welfare & Community Development Department	Head of Social Welfare & Community Development	25	7	18
Refresher training on Revenue	Nsawam Adoagyiri	To refresh participants knowledge of revenue	IGF	All Revenue workers	Municipal Finance Officer, Head	48	26	22

Mobilization and Collection	Municipal Assembly Hall	laws, rates, and approved fee-fixing resolutions		and commission collectors	of Internal Audit, Revenue Head			
New Building Codes	Nsawam Adoagyiri Municipal Assembly Hall	To equip participants with the knowledge required to comply with the latest updates to national and local building codes	IGF	Physical planning, works Dep't & special planning committee	Municipal Physical Planning Head & Municipal Works Head	35	32	3

Source: Human Resource Department (NAMA), 2025

The year under review saw seven (7) trainings which were planned to build the capacity of the staff to enable them work efficiently and effectively. In the first Quarter of the year 2025, local Government protocols, Byelaws and client service charter was organized, second Quarter we had Client Service Operational Manuel training for the staff of the Assembly.

Furthermore, we had Revenue Mobilization strategies for revenue collectors and revenue mobilization for the staff in the third Quarter. In the last Quarter, we educated the staff on the Smart Workplace in ensuring the creation of cooperate email for the staff; performance management systems appraisal and local government service protocols for the staff.

Table 2.25: Logistics Analysis

Logistics	Required	Actual	Remarks
Computers	60	20	Twenty (20) needs repair
Printers	20	11	Eight (8) needs repair
Projectors	3	1	This makes holding of different meetings at the same time difficult though the Assembly has different meeting halls.
Office Space	60	33	The Assembly still lacks 30% of its required space creating congestion in some offices eg. Administration, Budget, Works, Social Development.
Vehicle	11	7	Three (3) are not on the road.

Source: EstatesUnit (NAMA), 2026

The Assembly is facing challenges due to the lack of necessary equipments and space, leading to difficulties in providing effective service delivery. The constant breakdown of existing equipments and inadequate toners are hindering operations. Additionally, the limited number of office space is causing congestion in certain offices making it dificult for staff to move around and carry out their duties efficiently.

2.10 CROSS-CUTTING ISSUES

The Nsawam Adoagyiri Municipal Assembly also implemented some cross-cutting issues in the year 2025. These include Gender and Vulnerability, HIV/AIDS and Local Economic Development. Details are indicated in Appendix 5.

2.11 EVALUATIONS CONDUCTED, THEIR FINDINGS AND RECOMMENDATIONS

The Nsawam Adoagyiri Municipal Assembly used the following means to access and gather feedback on implemented projects and programmes as revised under the Agenda for Jobs Policy Framework. A baseline evaluation was conducted on some projects/programmes because of inadequate funds/logistics to carry out the exercise on all projects/programme and policies.

2.11.1 Participatory Monitoring & Evaluation

One of the key features of the district development efforts that have been missing as a linkage is the strong commitment to conduct vigorous impact evaluations.

During the period under review, mid-term, terminal and ex-post evaluation of the DMTDP were conducted to assess the performance of projects and programmes to ascertain its impact and whether the original objective had been achieved.

The general aim of the evaluation is to learn from experience in order to apply the lessons learned to improve programme planning and implementation and to replicate successful programmes. The table below give details on the type of evaluations conducted during the period under review.

Table 2.26: Update on Evaluations Conducted

No	Name of Evaluation	Policy/program/project	Consultant/ Resource persons involved	Methodology Used	Findings	Recommendations
1.	Ex-Post Evaluation	Grading of cannery quarters Area Roads Nsawam Adoagyiri Municipality (6.4km)	MPCU/Urban Roads Engineer/MPO	Interview of drivers and residents Observation Monitoring & Inspection	i) Reduction in travel time from an average of 15mins to 3 mins ii) Improved access to farms and markets in the area improving the local economy iii) Saved maintenance expenses of drivers iv) Muddy roads during the rainy season creating potholes v) Dusty roads affecting residents during the dry season	i) It is prudent to maintain the roads frequently to continue enjoying its benefits ii) It is necessary to get the roads tarred to prevent its adversities.
2.	Ex-Post	Completion of Adoagyiri Police station	MPCU/MPO	Interview of residents, Observation, Monitoring & Inspection	i) Reduced the crime rates reported at Nsawam Police station ii) Improved security surveillance within Adoagyiri and its environs iii) Reduced crime incidence due to the presence of a police station	Management of the police station are to ensure maintenance and repairs of the station to improve upon performance in the area.
3.	Mid-Term Evaluation	Construction of 1No. 6-unit classroom block at Prisons	MPCU	Monitoring & Inspection Observations Interviews	The project has delayed because the expected date of completion of the project has exceeded by two (2) years	This project is expected to increase enrolment and so the contractor should be resourced to finish on time
4.	Mid-Term Evaluation	Construction of 1No CHPS Compound at Ntoaso	MPCU	Monitoring & Inspection Observations Interviews	There were funding from the Donor Agency which has stalled the project. The project is now 50% completed even though should have been completed in 2023.	The Assembly should fully fund the project from the increase in DACF received.
5.	Environmental and social impact assessment	Construction and furnishing of Cannery Quarters CHPS Compound	Municipal Planning Coordinating Unit	Focus group discussions, Interface meeting with various stakeholders	Compliance with EPA guidelines	At the completion of the project, a Committee is set up which include traditional leaders to determine its usage.

Source: MPCU Secretariat (NAMA), 2025

Table 2.27: Update on PM&E Conducted

Name of the PM&E Tool	Policy/Programme/project involved	Consultant or Resource Persons Involved	Methodology Used	Findings	Recommendations
Participatory Rural Appraisal Posters	Health Infrastructure	Some Heads of Departments, Works Sub-committee Chairman, DPSC Chairman, Assembly Members, Unit committee members, Community members, Contractors	Site meetings	- Delay in completion of projects - Some contractors were using inferior materials - Some contractors had abandoned projects site. They explained it was due to lack of funds to continue the projects	-Extension of dates was made and contractors were asked to abide by the new dates. Failure will have consequences - Contractors were requested to change the materials to suit the specifications - Contractors were asked to return to the site and complete the projects. The Assembly will put in efforts to sort out all outstanding payments.
Participatory Rural Appraisal Transect Walk	Education Infrastructure	Ghana Education Service Reps, District Education Directorate Reps, Assembly Members, Unit Committee members, Community members	Focus Group Discussions, Interview of Community Members	-Delay in the release of GETFUND and DACF to continue projects -Delay in completion of projects - Some contractors were using inferior materials	-Alternative sources of funds should be sourced to avoid delaying projects -Extension of dates was made and contractors were asked to abide by the new dates. -Contractors were requested to change the materials to suit the specifications
Community Score cards	PWD FUND	Department of Social Development	Questionnaire Administration Observation, Coaching, and Discussion	- All beneficiaries had put their resources to good use -some beneficiaries were making enough to survive while others were able to save from it. Some even expanded their businesses	Fortunately, the allocation for the PWD Fund has been increased by 10%. However, people appeal for increment in the near future so as to cover for a larger majority of the PWDs in the Municipality.
Monitoring Checklist	Agriculture Infrastructure	A 7-member team including the Director of the Agric Department, 4 zonal supervisors,	Checklist, Observation, Discussion and Coaching	Farmers are adhering to advise and adoption	Farmers need to form more groups Farmers need to be educated and trained in bookkeeping

		Veterinary officer and MIS Officer		Farmers are unwilling to form groups Fields that practiced conservation agriculture experienced less erosion and more nutrients to crops Farmers are unwilling to allocate plots of cultivated land for yield studies which makes accessing farming lands very difficult Farmers are not good at record-keeping	Assembly should come out with a land-use policy
Citizen report card	Educational infrastructure	MPCU	Focus group discussion, questionnaires, interface meeting	Community members were excited about their involvement	More funds should be made available for expansion of this exercise to all projects

Source: MPCU Secretariat (NAMA), 2026

2.12 Tourism Potential of Nsawam Adoagyiri Municipal

Nsawam Adoagyiri has a lot of tourism potential which includes a Reserve Park and Water resort at Hebron Prayer Camp, a mini zoo with a number of wildlife, domestic and foreign breed of animals at Blackman Fish Resort and the famous NAMA Gardens. In 2025, the Assembly worked to improve the state and functions of the NAMA Gardens. NAMA Gardens is located behind the premises of Nsawam Adoagyiri Municipal office complex. It has different species of trees and a lawn area of more than three (3) acres used for all varities of events including weddings, engagements, funerals and durbars.

Table 2.28: Tourism Promotion

SN	SITE	MAJOR ATTRACTION
1.	NAMA Gardens	Event area, relaxation space, exploration venue of nature. Event space hosts weddings, funerals, engagements with an annual guest number of 20,000.00 plus.

Source: MPCU, NAMA 2026

CHAPTER THREE
THE WAY FORWARD

3.1 KEY ISSUES ADDRESSED AND THOSE YET TO BE ADDRESSED

Amongst the key issues addressed includes the following:

- Active stakeholder participation is one of the key issues addressed. This was done in order to enhance the sustainability of programmes and projects.
- As at the end of the year 2025, the total number of people tested for HIV stood at 2,691 in the Municipality with 282 positive cases. Continuous testing helps to identify new cases and refer to the ART Centre for treatment.
- The on-going physical projects include: three (3) CHPS Compound at Nkyenekyene, Ntoaso and Bowkrom; and two (2) school buildings at Prisons and Pampamso Ningo. The completed projects includes: One (1) Police Station at Adoagyiri Duadekye and 10 No. newly built boreholes dug across the Municipality.
- Other projects undertaken include: the Renovation of Municipal Education Directors Bungalow; Re-roofing, construction of slab and leakage and renovation of MCD's bungalow.
- The reactivation of the Municipal Website has created another platform for citizens to connect with Assemblies and make enquiries or contributions towards decision making in the Assembly.

3.2 SOME OF THE KEY ISSUES WHICH ARE YET TO BE ADDRESSED INCLUDE THE FOLLOWING:

- Sale of farmlands to real estate developers is threatening farming activities in the municipality. Farmlands in the municipality are therefore being converted into residential dwellings at a rapid rate. Areas affected so much include Sakyikrom, Akramang, Lantei, Chinto, Ahwerease, Pampamso and Okobeyeyie.
- Poor coordination between the Assembly, Sub-structures and NGOs/CBOs.
- The Education Directorate is challenged with inadequate furniture for schools for many of the schools in the Municipality

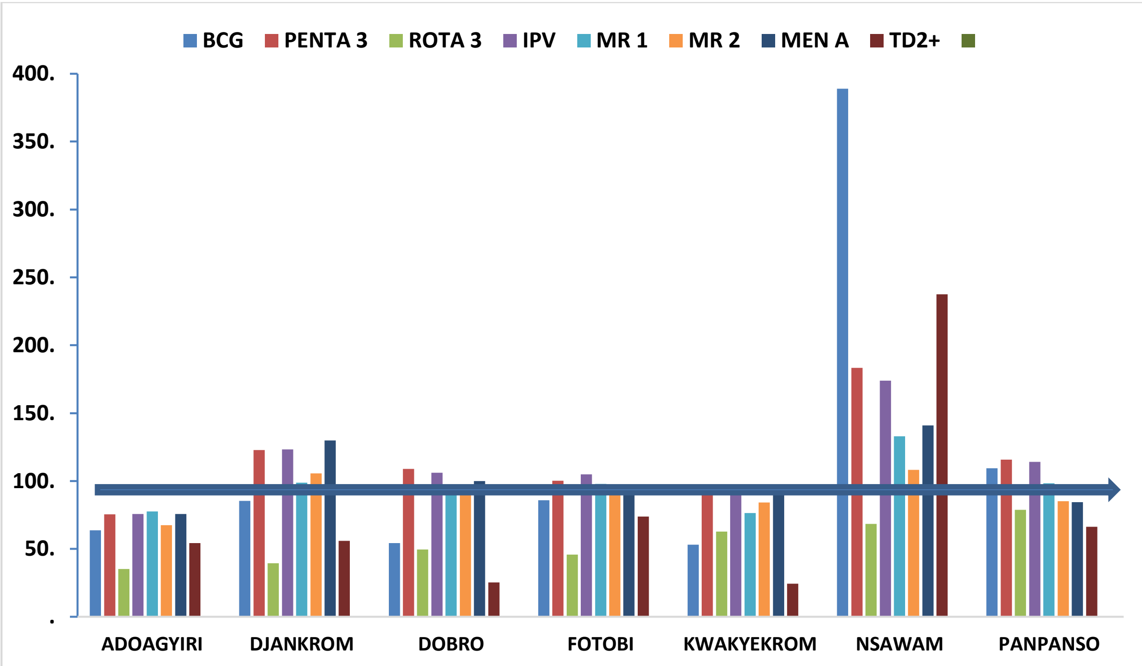
- Most of the Departments complain of inadequate funds and late release of funds which hinder the implementation of their planned activities.
- Inadequate logistics for planning, monitoring and evaluation activities.
- Low institutional capacity to support plan implementation management.
- Low capacity of some MPCU members in planning and reporting.
- Inadequate hydrants in the municipality which makes firefighting problematic since the municipality is expanding and the population increasing.
- The fire service station structure is currently weak and can easily collapse and the station is attacked by bedbugs making work difficult at night.

3.3 RECOMMENDATIONS

- The GES should appeal to Ministry of Education, GETFund and NGOs to assist the schools with the needed furniture
- Management should release monies meant for Monitoring and Evaluation activities which are mandatory and budgeted for.
- Dialogue with development stakeholders on the implementation of DMTDP, Sectorial Plans and conduct of M&E exercise.
- Hold regular consultative meetings, review meetings with development stakeholders on key indicators.
- Solicit support for training, capacity building and technical assistance towards strengthening the MPCU, Stakeholders, Zonal council etc.
- Find ways to further improve upon revenue collection, to generate enough revenue for the development of the Assembly.
- Continue the construction and monitoring of ongoing development projects of the Municipality which were not completed during the previous year.
- Early release of funds will go a long way to help departments and Units in their work.
- Logistics like vehicles and motorbikes should be provided to departments involved in fieldwork to ease the problem of transportation into the remote areas

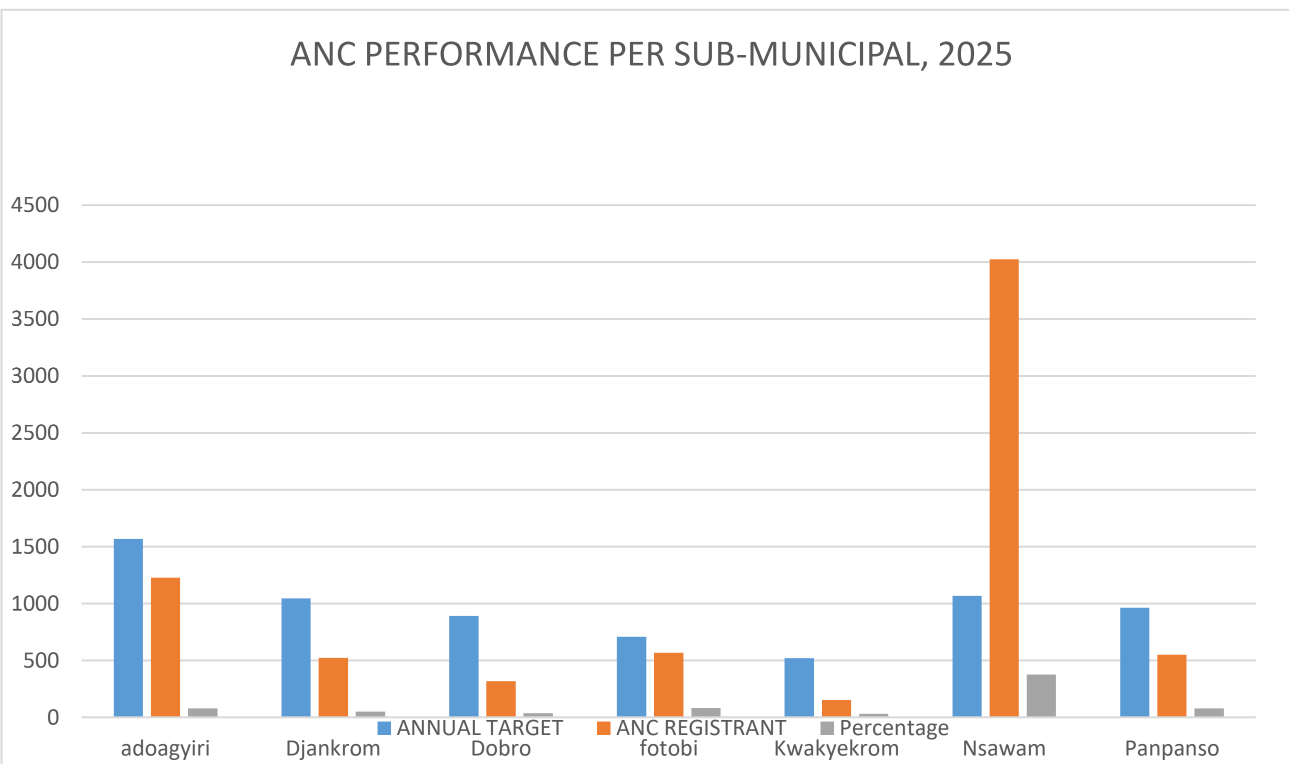
APPENDICES

Appendix 1: Expanded Programme of Immunization by Sub-Municipal



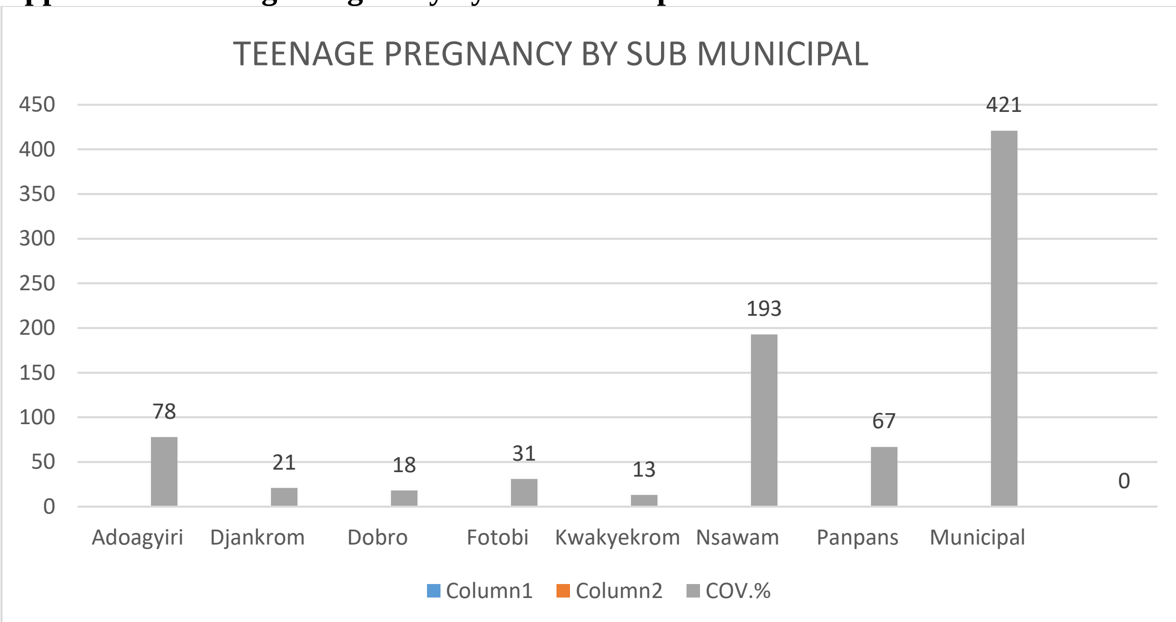
Source: MHD- NAMA,2026

Appendix 2: ANC Performace Per Sub-Municipal 2025



Source: MHD- NAMA,2026

Appendix 3: Teenage Pregnancy by Sub-Municipal



Source: MHD- NAMA,2026

Appendix 4: Cross-Cutting Issues

S/NO.	CROSS-CUTTING ISSUE	ACTIVITIES UNDERTAKEN
1.	Climate Change	➢ Sensitization programmes on climate Change were organized in six communities between May and June 2025. These communities included Ntoaso, Nkyenekyene, and Bowkrom. ➢ During the Green Ghana Day celebration held in June, 2025, NADMO together with Nsawam Senior School (SHS) planted three hundred and eightty (380) tree seedlings at Nsawam New site. The seedlings were provided by NADMO, the Municipal Assembly and an NGO.
2.	Gender and Vulnerability	➢ There was public education on reproductive health dubbed the Amanda Project as well as sensitization of market women on early childhood care and development in collaboration with GIZ, the German Government and GHS. During 2025, there were disbursement of funds towards the education and business development of Twenty-Two (22) PWDs. ➢ During 2025, LEAP cash transfer disbursements were undertaken for the 94^{th}/95^{th} cycles, 96^{th}/97^{th} cycles, and the 98^{th} cycle. Cash out amounted to GH₵214.812.00 given to 457 households. ➢ 37 ECDCs monitored and 2,281 children's rights protected. 87 family welfare cases settled with 60 children's rights protected. 1 RHC report on 1 RHC with 26 children's rights protected. ➢ 21 PWDs received deep freezers, industrial sewing machines, drinks and chicken boxes and 1 PWD received an educational support. ➢ 5 LEAP payment cycles facilitated for 457 beneficiaries. ➢ 3,002 NHIS cards processed.
3.	HIV/AIDS	➢ A total of 282 new cases of HIV was recorded in 2025. ➢ The Municipal AIDS Committee in collaboration with the Municipal Health Directorate organized several HIV testing and counselling services in selected communities in efforts to achieve the 95-95-95 objective. ➢ A total number of 2,691 tests were carried out in 2025. Presently a total of 839 people are living with HIV in the Municipality.
4.	LED ACTIVITIES	➢ BizBoz Project organized for 110 participants ➢ Youth entrepreneurship program (A2E) Assistantship to Entrepreneurship program organized for 200 individuals. ➢ GSJP Program organized for 24 individuals by the WorldBank

SOURCE: MPCU Secretariat, (NAMA), 2026